



FDI AGENDA



President Erdoğan Outlines Vision for a Fairer World at UNGA, Showcases Türkiye's Expanding Global Role

Page 3

President Erdoğan Highlights Türkiye's Investment Outlook at 17th Türkiye Investment Conference in New York

Page 4

President Erdoğan Spotlights Türkiye's Aerospace and Defense Achievements at TEKNOFEST 2025 in Istanbul

Page 5

Global Turks Foundation Launched with Inaugural Event in New York

Page 6

Message from the Investment and Finance Office



This month once again underscored Türkiye's dynamic role as the nexus of the world where diplomacy, innovation, and investment converge.

President Recep Tayyip Erdoğan's address at the 80th United Nations General Assembly and his participation in the 17th Türkiye Investment Conference in New York reaffirmed Türkiye's commitment to global cooperation and sustainable growth. In his remarks, President Erdoğan highlighted Türkiye's robust economic outlook, investment-friendly reforms, and strategic position connecting continents, markets, and ideas.

During the same week in New York, the Global Turks Foundation held its inaugural event, bringing together leaders from both the public and private sectors. This launch marked a new milestone in mobilizing the global Turkish business community and strengthening economic diplomacy.

At home, TEKNOFEST 2025 in Istanbul once again showcased Türkiye's achievements in aerospace, defense, and innovation. Honored by President Erdoğan, the event celebrated the creativity of Turkish youth and the progress made under the National Technology Initiative.

The UK-Türkiye Trade and Investment Summit on Digital Healthcare Innovation, co-hosted with the UK Department for Business and Trade, highlighted Türkiye's growing strength in digital transformation and its expanding role in the future of global health technologies.

On the international stage, Investment and Finance Office President A. Burak Dağlıoğlu participated in the World Knowledge Forum 2025 in Seoul, alongside leading representatives from Türkiye's venture capital and startup ecosystem. In conjunction with the forum, the roadshow in South Korea strengthened ties between the two countries in technology, innovation, and entrepreneurship.

Türkiye's connectivity and competitiveness continue to advance across key sectors. The addition of Aliağa Port to the Lloyd's List Top 100 Container Ports—joining Ambarlı, Kocaeli, Tekirdağ, and Mersin—further underscores Türkiye's growing maritime power.

Meanwhile, FedEx's USD 130 million global air transit facility at Istanbul Airport reaffirmed the city's position as the nexus of logistics linking Europe, the Middle East, and Asia.

In financial technology, Türkiye's fintech investments reached a record USD 201.3 million in 2025 to date, reflecting strong investor confidence and a thriving innovation ecosystem.

Roadshows across multiple countries continued to showcase Türkiye's opportunities in diverse sectors—from fintech and manufacturing to logistics and green energy—strengthening its position as a preferred investment destination.

At the Investment and Finance Office, we remain dedicated to fostering sustainable partnerships, advancing innovation, and promoting Türkiye's investment potential worldwide.

Positioned at the nexus of the world, Türkiye continues to connect economies, technologies, and people, shaping a more integrated and resilient global future.



Outlines Vision for a Fairer World at UNGA, Showcases Türkiye's Expanding Global Role

President Recep Tayyip Erdoğan attended the 80th United Nations General Assembly in New York, where he delivered a comprehensive address on peace, global security, economic transformation, and sustainable development.

President Erdoğan was accompanied by First Lady Emine Erdoğan; Minister of Health Kemal Memişoğlu; Minister of Industry and Technology Mehmet Fatih Kacır; Minister of Trade Ömer Bolat; Minister of Foreign Affairs Hakan Fidan; Minister of Energy and Natural Resources Alparslan Bayraktar; Minister of Treasury and Finance Mehmet Şimşek; Minister of Family and Social Services Mahinur Özdemir Göktaş; and Minister of National Defense Yaşar Güler.

In his speech at the UN General Assembly Hall, President Erdoğan recalled the opening words of the UN Charter: "The purpose of the United Nations is to maintain international peace and security." The President noted that, while the world marked the 80th anniversary of the UN, tragic events in many regions continued to overshadow the spirit of its founding principles. Referring specifically to Gaza, he expressed deep concern over the ongoing humanitarian crisis, stating that the scale and duration of the suffering, witnessed by the international community for over 700 days, raises grave questions that demand urgent global attention.

Reaffirming Türkiye's position as a reliable security provider, President Erdoğan stated that the country continues to contribute to the operations and missions of the United Nations, NATO, OSCE, and the European Union. The President announced that the 2026 NATO Summit would be held in Ankara and underlined that Türkiye's alliance with the United States is growing stronger across trade, investment, energy, and defense industries.

INVEST IN (TÜRKİYE

Addressing the global economy, President Erdoğan noted that increasing protectionism and disruptions in supply chains have led to significant structural shifts in international trade. The President stressed Türkiye's support for reforming the rules-based multilateral trading system under the World Trade Organization and highlighted the importance of ensuring affordable, secure, and sustainable energy access for developing countries.

The President also drew attention to Türkiye's efforts to advance the East-West Middle Corridor Project through the Caspian route, noting that the country's modern transport infrastructure and the Baku-Tbilisi-Kars railway contribute to the resilience of global trade.

On environmental sustainability, President Erdoğan reiterated Türkiye's commitment to the 2053 Net Zero Emission target and commended the Zero Waste Movement, led by First Lady Emine Erdoğan, for its growing global impact. The President added that developed countries must now fulfill their climate responsibilities, as this has become an obligation rather than a choice.



President Recep Tayyip Erdoğan honored the 17th Türkiye Investment Conference in New York, held on the sidelines of the 80th United Nations General Assembly. The conference brought together leading figures from government, finance, and business, including Treasury and Finance Minister Mehmet Şimşek, Trade Minister Ömer Bolat, Industry and **Technology Minister Mehmet Fatih** Kacır, Energy and Natural Resources Minister Alparslan Bayraktar, Central Bank Governor Fatih Karahan, Türkiye's Ambassador to Washington D.C. Sedat Önal, Investment and Finance Office President A. Burak Dağlıoğlu, DEIK President Nail Olpak, TAIK President Murat Özyeğin, and senior representatives from Turkish and US business circles.

On the margins of the conference, President Erdoğan met with investors at separate engagements, including an investor roundtable with 20 CEOs of major US multinational companies, hosted by the US Chamber of Commerce at the Turkish House. The meeting focused on the increasing interconnectedness of the US and Turkish economies, with leading US companies invested in Türkiye highlighting their partnerships in key industries poised for growth, including finance, aviation, defense, energy, technology, healthcare, and logistics.

The program also featured Presidential Roundtable Sessions hosted by the Türkiye-US Business Council (TAIK), focusing on key domains such as defense, aerospace, life sciences, technology, digital transformation, banking, and finance. During these sessions, President Erdoğan emphasized the strengthening economic ties between Türkiye and the United States, highlighting that bilateral trade exceeded USD 35 billion last year, with the US now ranking as Türkiye's second-largest export market and fifth-largest import partner.

On the topic of investment, President Erdoğan highlighted the significant progress made over the past two decades, stating: "Since 2002, Türkiye's investment climate has undergone a profound transformation. In the last 23 years, we have increased our share of global investments fivefold. In the first seven months of 2025, we attracted USD 8.35 billion in FDI. Over the past year, this figure reached nearly USD 14 billion."

President Erdoğan also underlined the nature of bilateral investments, noting that Turkish companies' investments in the US have reached USD 13.2 billion, while US companies' investments in Türkiye stand at USD 15.7 billion, with more than 2,000 US companies currently active in the country.

The President further pointed to the recently announced Medium-Term Program as a roadmap for Türkiye's economic vision: "By 2028, we aim to grow our economy to USD 1.9 trillion, raise per capita income to USD 21,000, increase exports to USD 300 billion, and boost tourism revenues to over USD 70 billion. We will continue to strengthen a transparent, competitive, and secure market environment to make Türkiye even more attractive for investors."

President Erdoğan added that Türkiye's robust logistics infrastructure, modern ports, and advanced transportation networks make the country a strategic hub for global investors.



Highlights
Türkiye's
Aerospace and
Defense
Achievements at
TEKNOFEST 2025
in Istanbul

The world's largest aerospace and technology festival TEKNOFEST 2025 was held in Istanbul, bringing together energy, innovation, and ideas shaping the future.

President Recep Tayyip Erdoğan delivered the keynote speech, underscoring Türkiye's growing prominence in the global aerospace and defense industry. The President shared striking figures on the country's recent achievements, stating that Türkiye has become the world's 11th largest defense exporter, ranks among the top three globally in

UAVs and UCAVs, and is one of only ten countries capable of launching warships from design to serial production.

INVEST IN (I) TÜRKİYE

President Erdoğan noted that Türkiye's progress extends beyond production to exports, citing the recent addition of the 47-vehicle Steel Dome system to the national inventory. "All these developments are just the beginning," the President noted

TEKNOFEST 2025 hosted 64 competitions across a wide spectrum of fields, drawing participation from all 81 provinces of Türkiye as well as 96 countries. The festival saw a record-breaking 565,000 teams and 1.2 million competitors taking part, underlining Türkiye's position as the nexus of innovation.

President Erdoğan emphasized its impact, noting that TEKNOFEST has welcomed over 11 million visitors since its launch, making it a unique stage for inspiring young talent and showcasing Türkiye's technological transformation.





The Global Turks Foundation, launched with the mission of showcasing the achievements of Turkish leaders on the global stage and reinforcing Türkiye's strategic position as the nexus of innovation and talent, held its inaugural event in New York.

Inaugural Event in

New York

The inauguration ceremony brought together high-level representatives from both the public and private sectors, including Industry and **Technology Minister Mehmet** Fatih Kacır, Deputy Foreign Affairs Minister Levent Gümrükçü, Investment and Finance Office President A. Burak Dağlıoğlu, Turkish-US Business Council (TAIK) Chair Murat Özyeğin, AmCham Türkiye Chair Emre Karter, and Global Turks Foundation President Ayşegül Dicle Aydın. In his remarks, Minister Kacır emphasized that the Turkish delegation met with leading global companies on the sidelines of the 80th UN General Assembly to present Türkiye's investment opportunities and technological advancements under the National Technology Initiative. "Turks around

the world achieve remarkable success in their fields, and these accomplishments are a source of pride for our nation. Our mission is to accelerate Türkiye's technological advancement while continuing to develop our highly qualified human capital," Minister Kacır noted. Also speaking at the event, Dağlıoğlu praised Turkish leaders abroad for significantly contributing to Türkiye's global image. "These success stories enhance Türkive's visibility on the global stage and reinforce its appeal to international investors," he said. Reiterating the Office's "Nexus of Talent" vision, Dağlıoğlu added, "Türkiye's demographic advantage serves as the glue that binds all other elements together.

The growing talent pool, fueled particularly by investments in the education system, positively distinguishes Türkiye from its competitors. This advantage makes a significant contribution to the country's investment environment." The Global Turks Foundation is expected to further enhance Türkiye's international visibility and create new opportunities for collaboration between global talent and Türkiye's dynamic investment ecosystem.





Minister Şimşek Delivers Strong Commitment to Economic Reform in High-Level US Meeting

Türkiye reaffirmed its commitment to economic transparency, trust, and reforms during a high-level roundtable hosted in collaboration with JP Morgan in New York. drawing key figures from global investment circles.

Treasury and Finance Minister Mehmet Şimşek, accompanied by Central Bank of the Republic of Türkiye (CBRT) Governor Fatih Karahan and Investment and Finance Office President A. Burak Dağlıoğlu, engaged with prominent US investors at the Closed Roundtable on Türkiye's Medium-Term Program, a landmark meeting aimed at unveiling Türkiye's economic roadmap to the international financial community.

Far from being a routine policy briefing, the roundtable served as a vital platform to showcase Türkiye's Medium-Term Program (OVP) for 2026-2028 on the global stage.

The roundtable offered detailed insights into Türkiye's economic

trajectory, with particular emphasis on disinflation, strengthening fiscal discipline, and enhancing the investment environment.

INVEST IN (I) TÜRKİYE

Speaking ahead of the meetings, Minister Şimşek delivered a clear message of resolve: "We are determined to implement the program, and we are showing this with the steps we have already taken," he stated, underlining Türkiye's commitment to its economic reform agenda.

Minister Şimşek also highlighted Türkiye's strategic potential amid shifting global trade dynamics, noting plans to engage directly with US companies considering relocating parts of their supply chains to Türkiye.

CBRT Governor Karahan, meanwhile, emphasized the importance of predictability and transparency in monetary policy as key to rebuilding investor confidence.

Minister Şimşek's US visit also included bilateral meetings with major financial institutions and discussions with international credit rating agencies, aimed at further extending Türkiye's outreach to the global financial ecosystem.



Minister Bolat Underscores Türkiye-Germany Trade Partnership in Automotive Sector

Minister of Trade Ömer Bolat met with members of the German press during a meeting titled Promotion of the Turkish Automotive Industry in the New Mobility Ecosystem hosted by the Uludağ Automotive Industry Exporters' Association (OİB). The Minister underlined Türkiye's robust economic performance and the strong momentum in the automotive industry.

Minister Bolat emphasized that Türkiye remains firmly committed to deepening its commercial ties with the European Union, particularly with Germany, one of its most important trading partners.

He said, "We had the opportunity to share our expectations on the modernization of the Customs Union, visa facilitation, and transport quotas, which are essential for further strengthening our bilateral trade with the European Union, particularly with Germany."

Highlighting the resilience of the Turkish economy, Minister Bolat noted that Türkiye's GDP reached a record level of USD 1.474 trillion, moving steadily toward the national target of USD 1.5 trillion.

The Minister stressed that Türkiye will continue to build on its close economic partnership with Germany, adding, "Our bilateral trade volume, which we expect to reach USD 52 billion by the end of this year, is targeted to climb to USD 60 billion in the short term."

The Minister underscored the pivotal role of the automotive industry in bilateral trade. "In 2024, our exports of motor vehicles to Germany amounted to USD 3.4 billion. In the first eight months of 2025 alone, this figure rose sharply by 51 percent, reaching USD 3.3 billion," he said. Minister Bolat further highlighted that Türkiye's strong production capacity in both main and supplier industries, led by the national automobile Togg, reinforces the country's critical role in global supply chains.

Türkiye's automotive exports reached USD 37.2 billion in 2024, with a target of USD 40 billion set for 2025.

Minister Bolat affirmed that the Ministry of Trade will continue to support this strategic industry, which drives employment, production, innovation, and foreign trade. "We will work to deepen our commercial partnerships with friendly and allied countries, particularly Germany, and strengthen our country's position in every field," he concluded.



Türkiye and United Kingdom Strengthen Cooperation in Digital Healthcare Innovation

Leading public and private sector representatives from Türkiye and the United Kingdom convened in Istanbul for the "UK-Türkiye Trade and Investment Summit: Digital Healthcare Innovation," hosted at Istinye University. The event was jointly hosted by the Investment and Finance Office and the UK Department for Business and Trade.

The program opened with key remarks from Investment and Finance Office President A. Burak Dağlıoğlu, and Kenan Poleo, His Majesty's Trade Commissioner for Eastern Europe and Central Asia and British Consul General in Istanbul. Dağlıoğlu emphasized the strength of business relations between Türkiye and the United Kingdom, noting the significant potential for deeper collaboration. He invited UK companies to engage with the Investment and Finance Office to explore the opportunities Türkiye offers in digital healthcare.

Deputy Minister of Health of the Republic of Türkiye Assoc. Prof. Şuayip Birinci delivered a keynote presentation titled "Present and Future of Digital Healthcare in Türkiye," underlining the country's achievements in the digitalization of healthcare services and the growing digital literacy of healthcare system users.



INVEST IN (TÜRKİYE

In the session on Investment and Strategic Partnerships in Digital Healthcare, Investment and Finance Office Expert Bilal Şamil Okan presented Türkiye's commitment to advancing healthcare innovation and highlighted the investment incentives available within the country's digital health ecosystem.

The summit featured discussions on the transformative role of digitalization in healthcare, including Al-powered analytical tools, remote patient monitoring, mobile health applications, and electronic health records. Participants also explored digital solutions in diagnosis, treatment, data management, and access to services. The event emphasized the importance of innovation in enhancing patient satisfaction and ensuring the long-term sustainability of healthcare systems.

By bringing together prominent stakeholders from both countries, the summit further strengthened bilateral dialogue on digital healthcare and underscored the shared ambition of Türkiye and the United Kingdom to drive innovation and investment in this critical sector.





Türkiye – South Korea Open New Horizons in Economic Cooperation

Investment and Finance Office
President A. Burak Dağlıoğlu
attended the World Knowledge
Forum 2025 held in Seoul, South
Korea, accompanied by Investment
and Finance Office Country Advisor
Taha Saran, as well as leading
executives from Türkiye's VC and
startup ecosystem. The visit marked
an important step in strengthening
economic and investment relations
between Türkiye and South Korea.

As part of the Forum, Dağlıoğlu took part as a panelist in a session entitled "Scaling Beyond Borders: The Turkish Startup Ecosystem for Global Investors," which explored Türkiye's rapidly growing entrepreneurial landscape, its strong scale-up potential, and the wide range of opportunities it presents to international investors. Distinguished representatives from Türkiye's venture capital scene, including Boğaziçi Ventures CEO and Board Member Barış Özistek and Revo Capital Founding Partner and

Managing Director Cenk Bayrakdar, also contributed to the session as panelists.

On the margins of the forum, the exclusive roundtable "Venture Connect: Türkiye-Korea Tech Investors Roundtable" brought together the Turkish delegation with leading Korean fund managers and investors. The meeting provided a platform to present Türkiye's innovation-driven investment environment, and to discuss opportunities for co-investments and strategic partnerships.

Apart from the forum, the Turkish delegation also visited the Incheon Free Economic Zone (IFEZ) and held a meeting with IFEZ Commissioner Dr. Yun Won Sok. The discussions focused on sharing experiences regarding the IFEZ development model, exchanging views on Türkiye's industrial and trade zones, and evaluating opportunities for collaboration in newly developed industrial areas.

Through these engagements, Investment and Finance Office further reinforced the economic partnership between Türkiye and South Korea, opening new horizons for cooperation in entrepreneurship, technology, and cross-border investments.



Issue 140 2025 October

INVEST IN (I) TÜRKİYE

#98

Türkiye on the Rise: Five Ports Ranked Among World's Top 100

Source: Lloyd's List One Hundred Container Ports 2025



Türkiye on the Rise: Five Ports Ranked Among World's Top 100

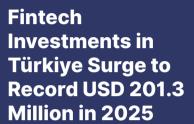
Türkiye has further strengthened its global maritime presence, with five of its ports securing positions in the Lloyd's List One Hundred Container Ports 2025 ranking, based on 2024 container throughput data.

The addition of Aliağa Port this year brings Türkiye's total to five ports in the global top 100, underscoring the country's growing role as the nexus of trade and logistics. Alongside Aliağa, Ambarlı Port ranked 72nd, Kocaeli 86th, Tekirdağ 94th, and Mersin 98th—highlighting the breadth of Türkiye's maritime strength across multiple regions.

Minister of Transport and Infrastructure Abdulkadir Uraloğlu emphasized the significance of this achievement, noting that the recognition reflects both the competitiveness of Türkiye's maritime sector and the tangible results of sustained investment in port infrastructure. "With Aliağa joining the list, the number of Turkish ports has risen to five. This success once again demonstrates the strength of our maritime trade and the value of our long-term infrastructure investments," the Minister stated.

According to the Directorate General of Maritime Affairs, Türkiye's ports handled a total of 13.5 million TEUs in 2024. The five ports included in the Lloyd's List ranking accounted for 11.4 million TEUs, representing 84.1 percent of the country's total container throughput.

This milestone is more than a statistical achievement, reflecting ambition, resilience, and strategic positioning. Türkiye's ports are not only gateways to its own economy but also vital nodes in global supply chains, ensuring the seamless flow of goods between continents. The rise of Turkish ports in international rankings is a clear signal that Türkiye is firmly positioned as the nexus of logistics.



Türkiye's fintech sector has reached a landmark milestone in 2025, attracting a historic USD 201.3 million in investments to date, a figure that surpasses last year's total of USD 196.1 million within just the first few months of the year. This surge underscores the dynamic growth of fintech as a critical component of the Turkish entrepreneurial ecosystem.

According to data from startups.watch, the record-breaking capital influx reflects heightened investor confidence and increasing adoption of digital financial solutions. Leading the charge are standout companies including Midas, which secured USD 80 million in funding, Sipay with USD 78 million, Fimple with USD 12 million, Goldtag with USD 10 million, and Valenspara with USD 8.1 million.

These sizable investments highlight the specific sub-sectors within fintech attracting significant attention, from digital payments to Al-driven security technologies.

The fintech industry in Türkiye has evolved beyond a mere operational

efficiency tool to become a strategic business cornerstone. Key functionalities such as cash flow management, supplier financing, and digital collections have become indispensable in corporate financial management, reflecting fintech's pivotal role in the broader digital transformation of Türkiye's economy.

Investors are increasingly focused on innovations such as digital payment systems, open banking frameworks, API-based services, and AI-powered security solutions. These areas are driving the current wave of investment, while also shaping the future landscape of financial services in the region.

The robust growth of fintech aligns with Türkiye's broader startup ecosystem, which reached an unprecedented USD 1.1 billion in total investments in 2024.

Fintech stands out as one of the most active verticals, contributing substantially to this overall momentum. The strong investment figures in the first half of 2025 confirm that the sector's expansion is sustained and accelerating.

Türkiye's fintech ecosystem continues to garner strong interest from both domestic and international investors, positioning the country as the nexus of digital.



130 Million **Logistics Hub in** Istanbul

Istanbul took another step toward becoming a central hub in the global logistics network. FedEx, one of the world's largest cargo companies, officially opened its new global air transit facility at Istanbul Airport, built with a USD 130 million investment. The facility's strategic location, connecting Europe, the Middle East, and Asia, is expected to further strengthen Türkiye's role in international logistics.

The hub covers around 25,000 square meters, making it one of FedEx's most advanced operations in the region. Equipped with fully automated sorting systems, it can process up to 7,000 packages per hour. Integrated with FedEx's land network, the facility will accelerate cargo flow across 45 countries and contribute to stronger commercial connections. With advanced technologies such as Al-powered security screenings and hazardous

material handling systems, FedEx will be able to provide faster and more flexible solutions for regional customers.

INVEST IN (TÜRKİYE

At the opening ceremony, FedEx executives highlighted Istanbul's geostrategic importance. They emphasized that the new facility will provide competitive advantages not only regionally but also globally. The company aims to offer Turkish exporters a more efficient logistics infrastructure. It also plans to support e-commerce growth and strengthen integration into the global supply chain.

Istanbul Airport, Europe's busiest air cargo hub, handled approximately 2 million tons of cargo in 2024, a 24 percent increase compared to the previous year. iGA Istanbul Airport CEO Selahattin Bilgen noted that their long-term goal is to reach a cargo handling capacity of over 5 million tons. He also expressed satisfaction with the ongoing strategic partnership with FedEx, emphasizing that this investment reinforces their long-term plans.



Investment and **Finance Office Highlights Türkiye's Rising Role in E-Commerce**

Investment and Finance Office Highlights Türkiye's Rising Role in E-Commerce

Investment and Finance Office Vice President Bekir Polat spoke at the E-Commerce and Retail Summit about Türkiye's growing prominence in the e-commerce sector.

In his speech, Polat emphasized that out of Türkive's population of 85 million, 70 million are internet users, and 45 million actively shop online. Highlighting that Türkiye is one of the youngest and largest digital markets in Europe, Polat stated that Türkiye's fintech sector attracted USD 400 million in the last 4 years.

With its young and tech-savvy population, Türkiye stands as the nexus of talent.



The world's largest aerospace and technology festival TEKNOFEST 2025 buzzed with energy and futuredefining ideas in Istanbul.

TEKNOFEST 2025

Investment and Finance Office President A. Burak Dağlıoğlu took the stage at the festival to highlight the dynamic present and promising future of Türkiye's fintech ecosystem, with

a focus on the country's strategic vision, strong talent pool, and rapidly evolving digital infrastructure that are driving growth and attracting global attention.

Positioned as the nexus of finance, Türkiye has already attracted USD 201.3 million in fintech investments so far this year — setting an all-time record.



Fintech Strength at Money20/20 Middle East

Investment and Finance Office took part in Money20/20 Middle East in Riyadh — the largest fintech event in the region and the second largest worldwide, drawing over 38,500 participants, over 450 global fintech brands, and more than 1,050 investors.

During the event, Investment and Finance Office Head of Finance Department Tarık Akın held multiple B2B meetings with leading international fintech companies and investors, strengthening Türkiye's position as a hub for digital innovation.

Türkiye continues to be the nexus of finance.



Investment Potential at CIFIT 2025 in Xiamen

Investment and Finance Office participated in the 25th China International Fair for Investment and Trade (CIFIT) in Xiamen to showcase Türkiye's dynamic and lucrative investment landscape to a global audience.

With participants from over 120 countries and regions, the four-day event brought together government officials, business associations, multinational corporations, investment promotion agencies, businesspeople, and

tech entrepreneurs for more than 100 investment-themed activities focused on bilateral investment and trade promotion, trend analysis, and information exchange.

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At the Invest in Türkiye booth, Investment and Finance Office Country Advisor Ahmet Serhat Turan, Project Manager Ahmet Sami Yavuz, and Expert Musap Eryigit welcomed high-level representatives from leading Chinese companies and government institutions. These in-depth discussions highlighted Türkiye's robust investment ecosystem and underscored its strategic role as the Nexus of the World—a regional hub connecting Europe, Asia, and Africa.



Türkiye Highlights Investment Opportunities at Black Sea Conference in Oslo

Investment and Finance Office Site Selection Unit Manager Zahid Tuncel participated as a panelist at the Black Sea Conference in Oslo hosted by the EAST Chamber of Commerce and Industry of Norway.

During the panel titled "Business opportunities and cross-border potentials: Perspectives and Strategies from National Authorities in the Black Sea Region", Tuncel delivered a presentation on Türkiye's lucrative investment opportunities.

Following the conference, Tuncel also held one-on-one meetings with executives from NorSea Stavanger, Næringsforeningen i Stavanger-regionen, and Stavanger Business Region to further explore bilateral cooperation opportunities.



Türkiye Strengthens Chemicals Sector Ties with Saudi Arabia Roadshow

Investment and Finance Office successfully completed a roadshow in Saudi Arabia with leading companies from the chemicals sector.

Featuring a delegation led by Investment and Finance Office Country Advisor Cüneyt Sarıçimen, Project Manager Fatih Çelik, and Expert Harun Köksal, the program focused on strengthening bilateral investment ties, advancing sectoral cooperation, and highlighting Türkiye's strong value proposition in chemicals and related industries.

These efforts reaffirm Türkiye's position as the nexus of global value chains and a trusted hub for highvalue investments in the region.



Renewable Energy Opportunities in Northern Germany

Türkiye is powering its renewable energy future. Over the next decade, 85 GW of new solar, wind, and storage capacity will open doors for global investors. Notable opportunities include upcoming Renewable Energy Resource Zone (YEKA) auctions by year-end, 33 GW of pre-licensed battery

storage projects, and innovative financing through Power Purchase Agreements (PPAs) and the ESCO model.

Investment and Finance Office held a roadshow in Northern Germany to showcase these prospects, including participation in the **HUSUM WIND Exhibition and** meetings with leading investors.

Aligned with Net Zero targets, Türkiye's electricity capacity is set to grow from 120 GW to 220 GW by 2035, offering significant long-term investment potential.



Türkiye and Spain Strengthen Investment Ties with New MoU

The Sevilla Chamber of Commerce and the Cámara Oficial de Comercio e Industria Hispano-Turca (Turkish-Spanish Chamber of Commerce) signed an MoU to deepen bilateral investment and business ties between Türkiye-Spain.

Signed by the Sevilla Chamber of Commerce President Francisco Herrero and Investment and Finance Office Country Advisor Yasemen Korukcu, the agreement aims to expand collaboration opportunities between companies from both countries—strengthening bilateral trade and investment relations and advancing joint investment and cooperation projects through promotional activities, trade missions, roadshows, business forums, and fair visits.

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Strengthen
Economic Relations
with Barcelona MoU

Investment and Finance Office, on behalf of the Turkish-Spanish Chamber of Industry and Commerce, signed an MoU with the Chamber of Commerce to strengthen economic relations between Türkiye and Spain.

The agreement, signed by Investment and Finance Office Country Advisor Yasemen Korukcu and Barcelona Chamber of Commerce General Director Roger Guasch Soler, is set to connect Catalan and Turkish companies and create new opportunities for cooperation.

This partnership reflects Türkiye's role as the nexus of investment, bringing businesses together to foster their sustainable growth.



Strengthening Global Value Chains at IDW 2025 in Istanbul

Investment and Finance Office participated in the IDW – Downstream Conference 2025 in Istanbul. Cohosted by Euro Petroleum Consultants and SOCAR Türkiye, the event is recognized as one of Europe's most respected refining and petrochemical conferences.

At the conference, Investment and Finance Office Expert Harun Köksal addressed an international audience of industry leaders, sharing insights into Türkiye's FDI inflows, the government's long-term vision for the downstream chemicals sector, and the diverse investment prospects the country offers.

Positioned as the nexus of value chains, Türkiye stands as both one of the world's largest net importers of petrochemicals and a leading global producer of plastics, packaging, coatings, home care, and personal care products.



Finance Office
Showcases Startup
Potential at
Invest-Up Ankara
2025

Investment and Finance Office took part in Invest-Up Ankara 2025, one of the capital's leading entrepreneurship gatherings, hosted by Ankara Tekmer and LEAP Investment. Bringing together more than 500 participants and over 40 VC, CVC, and angel investor networks, the event explored the latest trends shaping Türkiye's entrepreneurship ecosystem.

Investment and Finance Office Analyst Buse İlay Yıldız contributed to the discussions on "Türkiye Entrepreneurship Ecosystem" and "Start in Türkiye", sharing insights on how the platform helps startups connect with the right investors.











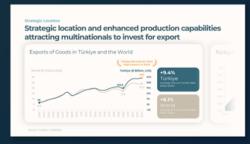


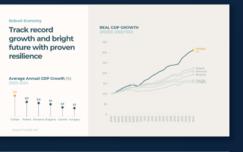
















NEXUS | Medium-Term Program 2026-2028

- High value-added and technology-oriented transformation in industry
- Enhancement of the R&D and innovation ecosystem
- Acceleration of green transformation
- Supporting the transition to digital transformation
- Strengthening of human capital
- Enhancing the effectiveness of public infrastructure investments









EMPLOYMENT





BUSINESS AND INVESTMENT ENVIRONMENT

BALANCE OF PAYMENTS





RETICULA

NAZALI

TURKISH INFRASTRUCTURE ENERGY FORUM 2025

A premier event for leaders in Turkish infrastructure project finance and energy to explore trends, pipelines and potential in the market.



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FDI AND CITIES FORUM ISTANBUL 2025



FOREIGN DIRECT INVESTMENT AND THE POST-CONFLICT RECONSTRUCTION OF CITIES

October 23, 2025 Thursday | **Albert Long Hall** | Boğaziçi Unive<u>rsity, İstanbul</u>







Türkiye Foreign Direct Investment Strategy (2024-2028)





Invest In Türkiye Roadshow Booklet



WHY INVEST IN TÜRKİYE?

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Foreign Direct Investment in Türkiye Century



Agrofood Industry Report



Acquisition of Turkish Citizenship



WHY TÜRKİYE

TÜRKİYE: HUB FOR INNOVATION AND GROWTH

Within a 4-hour flight, easy access to multiple markets of USD 32.1 trillion GDP, USD 10.3 trillion trade, and 1.3 billion people.

Booming economy reaching **1,358 billion in 2024**, up from USD 238 billion in 2002.

Over **USD 273 billion** of FDI between 2003-2024, while the total amount of FDI attracted between 1980-2002 stood at USD 15 billion.

ACCESS TO MULTIPLE MARKETS

EURASIA

GDP: \$2.8 trillion Import: \$467 billion Population: 244 million

MENA

GDP: \$4.4 trillion Import: \$1.5 trillion Population: 472 million

EUROPE

GDP: \$24.9 trillion Import: \$8.3 trillion Population: 595 million

TOTAL

GDP: \$32.1 trillion **Import:** \$10.3 trillion **Population:** 1.3 billion

Source: IMF, WTO, TurkStat 2024

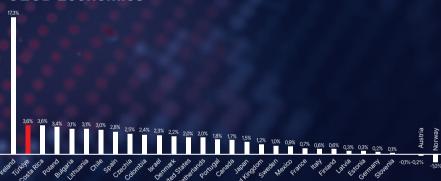
REAL GDP GROWTH

(2025-H1, year on year growth)

G20 Economies



OECD Economies



Source: OECD, Turkstat

TÜRKİYE

was the fastest growing economy of the OECD members during 2003-2024, with an average annual growth rate of

5.3%

CUMULATIVE FDI INFLOWS TO TÜRKİYE

(USD BILLION)



- Investment incentives as well as R&D support.
- Equal treatment to national and global investors guaranteed by law.
- 7 days to set up a company in Türkiye, while it takes an average of 8,5 days in OECD high-income countries.
- (World Bank Doing Business 2020)

HIGHLIGHTS

The fastest growing economy in Europe and one of the fastest growing economies in the world with an average annual GDP growth rate of 5.3% over the past 21 years.

(2003-2024, TurkStat)

SOPHISTICATED CONSUMER BASE

A population of 85.7 million, half of which is under the age of 34,4.

(2024, TurkStat)

Largest youth population compared with the EU.

(2023, Eurostat)

96.4 million fixed and mobile broadband internet subscribers.

(2024, Information and Communications Technologies Authority)

SKILLED AND DEDICATED LABOR FORCE

Around 36 million young, well-educated and motivated professionals.

(2024, Turkstat)

Around 960,000 students graduate annually from 208 universities.

(2024, CoHE)

TÜRKİYE'S INFRASTRUCTURAL DEVELOPMENT

⑤ USD 215 Billion

Total value of PPP contracts in Türkiye during the 1986-2024 period.



Total number of PPP projects completed in Türkiye during the 1986-2024 period.



Total number of hospital beds under PPP projects. 18 healthcare campuses have been completed with a total number of 27,797 bed capacity.



Number of airports in Türkiye increased from 26 in 2002 to 58 by 2024.

Who we are

Investment and Finance Office is the official organization that:

- Promotes the investment environment of Türkiye and provides assistance to investors.
- Reports directly to the President of the Republic of Türkiye.

How we help

- Multilingual (Turkish, English, German, French, Italian, Arabic, Spanish, Chinese, Japanese and Korean)
- One-Stop-Shop approach
- Result-oriented
- Private sector approach with full confidentiality
- Focusing on high-tech, value-added and employment generating investments.

What we do

- Presenting investment opportunities to the investors and providing assistance during all the stages of their investments.
- Serving as the reference point for international investors and the point of contact for all institutions engaged in promoting and attracting investments at national, regional and local levels.
- Offering free-of-charge services including market information and analyses, site selection, B2B meetings, coordination with relevant governmental institutions, and facilitating legal procedures and applications such as establishing business operations, incentive applications, obtaining licenses and work permits.

OUR GLOBAL LOCATIONS



GERMANY

ITALY

SPAIN

NETHERLANDS

TÜRKİYE

💌 S. ARABIA

UAE

QATAR

CHINA

S. KOREA

JAPAN ₩ UK

SINGAPORE

💴 MALAYSIA

SECTORS

Agrofood

Automotive

Chemicals

Defense & Aerospace

Energy

Financial Investments & Startups

Infrastructure

Life Sciences

Machinery

Business Services

Financial Services

Mining & Metals

Real Estate

Tourism



Explore untapped investment opportunities across a variety of industries in Türkiye.

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