

INVEST IN  TÜRKIYE

FDI AGENDA



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Message from the Investment and Finance Office



Türkiye's dynamic investment landscape continues to be shaped by innovation, collaboration, and global engagement. This past month offered powerful examples of these driving forces at work, reinforcing Türkiye's position as a nexus of innovation, finance, and opportunity.

The Second Global Islamic Economy Summit in İstanbul brought together global Islamic finance leaders to explore new horizons in ethical finance and investment. As a key partner, the Investment and Finance Office underscored Türkiye's value proposition as a center for innovation in financial technologies and inclusive capital flows.

Meanwhile, TEKNOFEST, Türkiye's premier aerospace and technology festival, once again brought global attention to the country's dynamic and fast-growing tech ecosystem. The event showcased cutting-edge ventures and strategic talent across mobility, defense, AI, and sustainability, reflecting our national commitment to building a high-tech future.

In a similar vein, the Finance Summit 2025 held in İstanbul convened policymakers, institutional investors, and thought leaders to discuss long-term capital strategies amid a changing global economy. As discussions turned toward resilience and new financial architectures, Türkiye emerged as a critical stakeholder in shaping the region's financial future.

Türkiye's strategic infrastructure investments were also in focus this month. Mersin Port, one of Türkiye's largest logistics hubs, continues to enhance connectivity between Asia, Europe, and the

Middle East, solidifying Türkiye's role as a pivotal player in global trade routes with the recent inauguration of Phase 1 of the Mersin International Port Expansion Project.

Türkiye's digital infrastructure landscape gained significant momentum this month with two major data center investments. UAE-based Khazna Data Centers announced plans to develop a state-of-the-art, AI-enabled facility in Ankara's Başkent Organized Industrial Zone, with a projected capacity of up to 100 MW. In parallel, Türkiye's leading e-commerce platform Trendyol entered a strategic partnership with Castle Investments to launch the Ankara Data Hub—a 48 MW facility designed to serve hyperscalers, cloud providers, and enterprise clients. These developments underscore growing investor confidence in Türkiye's digital transformation and the deepening of interregional tech collaboration.

Finally, Boğaziçi University hosted the "Venture Capital Ecosystem Meeting," organized by the Investment and Finance Office, bringing together key fund managers and reaffirming our commitment to scaling innovative startups.

At the Investment and Finance Office, we remain committed to supporting visionary investors and global partnerships. Türkiye is not only open for business—it is ready for the future. Positioned at the heart of global value chains and innovation flows, we invite you to explore the opportunities that define the Nexus of the World.

A. Burak Dağlıoğlu
President, Investment and Finance Office



The 2nd Global Islamic Economy Summit Convened in İstanbul, Showcasing Türkiye's Ethical Finance Leadership Vision

The 2nd Global Islamic Economy Summit opened its doors in İstanbul under the theme "Islamic Economic Strategies: Path to an Influential Global Economy." Organized in strategic partnership with the Investment and Finance Office, Türkiye Wealth Fund, İstanbul Financial Center, İbn Haldun University, and the Islamic Cooperation Youth Forum (ICYF), the summit brought together key stakeholders from government, finance, academia, and international institutions to chart the future of Islamic economics in an increasingly complex global landscape.

Setting the tone for the summit, President Recep Tayyip Erdoğan delivered a keynote speech emphasizing the urgency of economic systems rooted in justice, solidarity, and risk-sharing. He underscored the discrepancy between the global Muslim population and its share in the world economy, noting that while Muslims comprise a quarter of the global population, they contribute less than 10 percent to global economic output. President Erdoğan called for greater cooperation in trade, finance,

and investment within the Islamic world and expressed his belief that the summit would pave the way for stronger partnerships and sustainable solutions.

Building on this vision, Minister of Treasury and Finance Mehmet Şimşek addressed the audience with a detailed assessment of the evolving global economic landscape. He pointed to trade fragmentation, rising debt levels, and the disruptive potential of emerging technologies such as artificial intelligence. In response, Minister Şimşek positioned Islamic finance as a principled alternative, capable of delivering stability through its emphasis on ethical investing and risk-sharing. He also highlighted Türkiye's ongoing efforts to enhance legal and educational frameworks to further empower the Islamic finance ecosystem.

This national ambition was further articulated by Investment and Finance Office President Ahmet Burak Dağlıoğlu who presented Türkiye's integrated strategy to become a global hub for Islamic finance, leveraging the İstanbul Financial Center and aligning investment and finance functions under a unified mandate. He emphasized the importance of strategic planning, project development, and cross-border cooperation in advancing participation finance. According to Dağlıoğlu, the Office remains committed to deepening financial literacy, cultivating international partnerships, and attracting long-



term investors to Türkiye's rapidly evolving financial sector.

Türkiye Wealth Fund CEO and Board Member Salim Arda Ermut, highlighted the foundational values of Islamic finance—transparency, shared risk, and real economic activity—as critical advantages in an era of economic volatility. He stressed that Türkiye is well-positioned to modernize and expand Islamic finance through digital transformation, innovation, and collaborative networks. The İstanbul Financial Center, he noted, serves not only as a physical space but also as a vibrant ecosystem for financial innovation and growth.

In his opening remarks, İlim Yayma Foundation Chairman of the Board of Trustees Necmeddin Bilal Erdoğan, addressed the ethical dimension of Islamic finance. He urged participants to look beyond technical definitions and focus on participation finance's human-centered and justice-based foundations. Bilal Erdoğan called for meaningful partnerships grounded in dignity and inclusion and encouraged international cooperation around mercy, justice, and shared prosperity.

Complementing the policy and institutional discussions, Investment and Finance Office Head of Communications Gökhan Yücel brought attention to the narrative power of Islamic finance during a session titled "The Dynamics of Communication and Marketing for Islamic Economics Tools and Institutions." Moderating the discussion, Yücel argued for a fundamental repositioning of Islamic finance from niche to mainstream. He stressed that Islamic finance must be presented not just as an alternative, but as a values-driven and forward-looking solution that speaks to global aspirations for ethical, inclusive, and resilient financial systems.

As the summit progresses, it continues to serve as a vital platform for shaping the future of Islamic economics, reinforcing Türkiye's growing leadership in this domain. With strong political commitment, institutional innovation, and a globally connected vision, Türkiye is positioning itself at the heart of a new economic narrative that aligns profitability with principles.



TEKNOFEST in TRNC Welcomes Tens of Thousands of Visitors

TEKNOFEST, Türkiye's premier event in technology, aviation, and space, was held in the Turkish Republic of Northern Cyprus (TRNC), attracting tens of thousands of visitors over a four-day period. Organized by the Turkish Technology Team (T3) Foundation in collaboration with the Ministry of Industry and Technology, the event showcased state-of-the-art aerospace platforms, national technological advancements, and innovation-driven initiatives.

President Recep Tayyip Erdoğan addressed the TEKNOFEST Awards Ceremony, emphasizing Türkiye's

position among the world's top three countries in unmanned aerial vehicle (UAV) technology. Highlighting the country's key platforms, including Bayraktar Kızılelma, ANKA-3, Hürjet, Hürkuş, Atak-2, and the multi-purpose amphibious assault ship TCG Anadolu, President Erdoğan reaffirmed Türkiye's determination to advance its national technologies across land, air, and sea.

"With your inspiration, your trust, and the technologies you develop, we will build a stronger Türkiye and a more prosperous Turkish Republic of Northern Cyprus," said President Erdoğan. He further underlined the political realities of the region, stating: "It is time to recognize that there are two peoples and two states on the island. As the motherland and



guarantor, Türkiye will continue to stand firmly with the Turkish Cypriots and their independent state."

TRNC President Ersin Tatar praised Türkiye's accomplishments in the defense sector, describing the institutions behind these advancements as "monuments of pride for the Turkic world."

President Erdoğan also presented awards to the winners of various competitions during the event. The next edition of TEKNOFEST is scheduled to take place in İstanbul in September.

Industry and Technology Minister M. Fatih Kacır expressed his gratitude, stating: "I extend my sincere thanks to President Recep Tayyip Erdoğan,

the architect of the Turkish nation's self-confidence revolution, for attending every TEKNOFEST since its inception and for inspiring our youth. I also thank TRNC President Ersin Tatar and all Cypriot Turkish brothers and sisters for their warm hospitality; TEKNOFEST Chairman Selçuk Bayraktar for his leadership; and our partners at the T3 Foundation, the Ministry of Industry and Technology, and all supporting institutions. We look forward to celebrating many more TEKNOFEST events together."

As a longstanding partner of TEKNOFEST, the Investment and Finance Office was proud to once again participate in the event—engaging with young innovators and showcasing Türkiye's role as the nexus of innovation and technology.





President Erdoğan Heralds New Energy Era with Black Sea Gas Discovery

President Recep Tayyip Erdoğan announced a significant new natural gas discovery in the Black Sea, describing it as a turning point in Türkiye's strives for energy independence.

Speaking at the opening of the Istanbul Physical Therapy and Rehabilitation Training and Research Hospital, President Erdoğan outlined the government's broader energy strategy, which spans nuclear, hydroelectric, wind, solar, geothermal, oil, and natural gas.

"We have made substantial investments across all sectors of energy," the President said, emphasizing efforts to unlock Türkiye's full potential.

The latest find was made at the Göktepe-3 well, where Türkiye's seventh generation drilling vessel Abdülhamid Han began operations in late March. President Erdoğan said the discovery includes an estimated 75 billion cubic meters of natural gas—enough to supply Turkish households for nearly three and a half years—with a projected market value of around USD 30 billion.

"This is the result of meticulous, homegrown work," President Erdoğan said, underscoring the scale of the discovery and its potential economic impact.

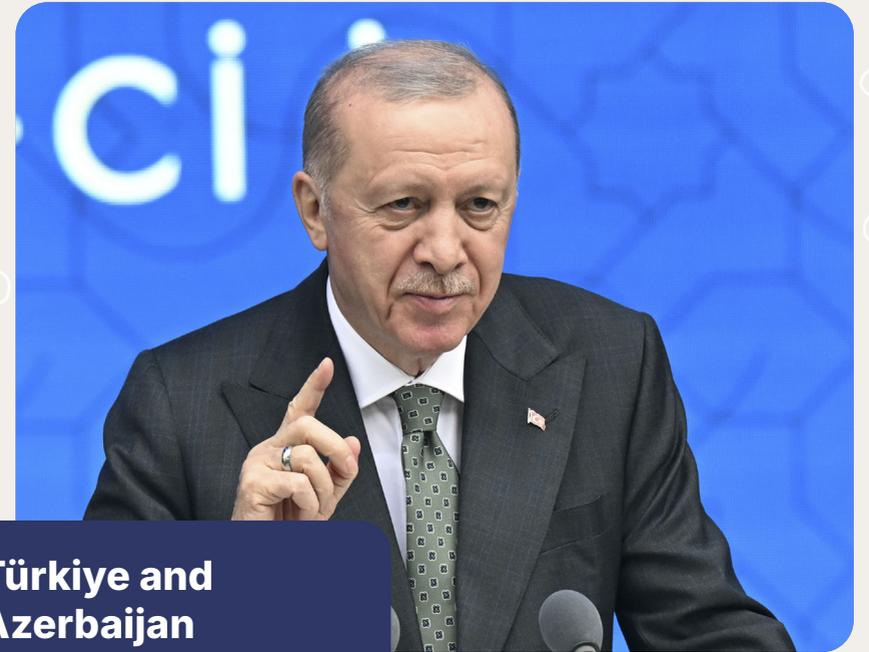
The new find builds on previous developments at the Sakarya Gas Field, also located in the Black Sea, which President Erdoğan described as a key milestone in for Türkiye's energy sector. The field is currently producing 9.5 million cubic meters of gas per day—enough to supply around 4 million homes.

Production is expected to double by 2026 and quadruple by 2028 as part of phased expansion plans.

President Erdoğan also pointed to growing international partnerships and drilling operations extending beyond Türkiye's borders. Turkish seismic and drilling vessels are now operating as far south as Somalia, where active exploration is underway.

In addition to the Black Sea, Türkiye is also exploring energy opportunities in the Gabar region, signaling a broad and ambitious push to reduce reliance on foreign energy imports.

Reaffirming the Turkish government's long-term energy vision, President Erdoğan said every new investment, facility, and discovery is bringing Türkiye closer to the "Türkiye Century".



Türkiye and Azerbaijan Reaffirm USD 15 Billion Trade Target

President Recep Tayyip Erdoğan and Azerbaijani President İlham Aliyev inaugurated Lachin International Airport.

As part of his visit, President Erdoğan also addressed the Türkiye-Azerbaijan-Pakistan Trilateral Summit. In his remarks, President Erdoğan stated: "We are three brotherly nations flourishing in a climate of shared civilization, built on mutual respect and trust, and united by common ideals. We continue to strengthen the ties among our countries, which together represent a population of 350 million and a combined economic output of USD 1.5 trillion. I would like to emphasize that we support all initiatives aimed at transforming our unity into a strategic partnership."

Turkish Minister of Trade Ömer Bolat also attended the summit, where he and Azerbaijani Minister of Economy Mikayil Jabbarov reaffirmed their commitment to increasing the bilateral trade volume to USD 15 billion. Both ministers expressed their determination to work closely toward this goal.

Minister Bolat noted that the current trade volume between the two countries has already surpassed USD 8 billion. He underscored the shared commitment to reaching the USD 15 billion target set by the leaders of both nations.

"The investments from Azerbaijan to our country, joint projects, and deepening cooperation are the economic reflection of our principle: 'One nation, two states,'" Bolat said.

The Trilateral Summit also focused on advancing collaboration in key areas such as customs, transportation, defense, and trade. Discussions emphasized the strategic value of these partnerships in promoting regional stability and economic growth.





Minister Şimşek Highlights Growing Investor Confidence in Türkiye

Treasury and Finance Minister Mehmet Şimşek participated in the Qatar Economic Forum held in Doha, where he took part in the panel session titled "The Geoeconomics of Growth: Finance & Economy Minister Outlook."

In his remarks, Minister Şimşek noted a significant improvement in investor sentiment towards the Turkish economy in recent months.

Şimşek highlighted a 90-basis point decrease in Türkiye's Credit Default Swap (CDS), emphasizing that this has had a positive impact on financial market conditions. Additionally, he mentioned that foreign direct investments (FDI) have increased over the past 12 months and that an improvement in investor sentiment has been observed.

Discussing economic indicators, Şimşek emphasized the determined implementation of Türkiye's economic program. He stated that inflation has decreased to its lowest level in the last 40 months and that there has been a significant recovery in foreign exchange reserves. These developments suggest effective monetary policy execution and the onset of a robust disinflation process.

Şimşek also underscored Türkiye's appeal as an investment destination, citing its strong infrastructure and skilled workforce.

He expressed confidence that, as global markets stabilize, investors will gravitate towards countries offering regional stability and growth potential, positioning Türkiye favorably. Şimşek affirmed the government's commitment to ongoing reforms aimed at attracting more investment.

Minister Şimşek's remarks reaffirmed the resilience and stability of the Turkish economy and its rising profile as a reliable investment environment. With continued reform efforts and strengthened macroeconomic fundamentals, Türkiye is well-positioned to attract international investment.

During his visit, Minister Şimşek also held bilateral meetings with Kosovo's Deputy Prime Minister Emilija Redzeqi and Qatar's Minister of Finance Ali bin Ahmed Al-Kuwari to discuss strengthening bilateral relations and boosting trade. Additionally, he attended a real sector roundtable hosted by the Qatar Chamber of Commerce and Industry, delivering a detailed presentation on Türkiye's strategic value proposition for international investors.

Khazna

Khazna to Establish AI-Ready Facility in Ankara, Expanding Investment Footprint in Türkiye

UAE-based global digital infrastructure provider Khazna Data Centers unveiled plans to develop a state-of-the-art data center in Ankara's Başkent Organized Industrial Zone (OIZ) in a move to reinforce its commitment to advancing Türkiye's digital transformation. Designed with AI capabilities from the outset, the facility will have a projected capacity of up to 100 MW.

With a rapidly expanding portfolio of hyperscale data centers, Khazna aims to provide the foundational infrastructure needed to power next-generation technologies. The Ankara facility will support a broad spectrum of high-density computing demands, including AI workloads, cloud computing, and mission-critical applications, with its modular design ensuring adaptability to evolving technological needs.

Environmental sustainability remains a core focus for Khazna. The Ankara site will incorporate cutting-edge design elements to optimize energy performance and minimize carbon emissions. Key features will include the use of low-GWP refrigerants, solar photovoltaic panels, recycled and low-carbon construction materials, and high-efficiency adiabatic chillers. In addition, the facility is exploring renewable thermal solutions such as solar water heating and backup generators compatible

with Hydrotreated Vegetable Oil (HVO) fuel, alongside systems for wastewater reuse.

Commenting on the investment, Khazna Data Centers CEO Hassan Alnaqbi said, "Türkiye is advancing rapidly in the field of AI and digital infrastructure, and we are honored to contribute to this journey. This investment reflects our long-term belief in Türkiye's growth potential and our commitment to supporting its transformation into a leading digital economy."

United Arab Emirates Ambassador to Türkiye Saeed Thani Hareb Al Dhaheri also stated, "Khazna's entry into Türkiye is another strong indication of the strategic depth in bilateral ties. As both countries continue to strengthen their collaboration, investments in critical infrastructure will play a pivotal role in unlocking shared economic value."

The general contractor for the project is expected to be announced in the second quarter of 2025. Upon completion, Khazna plans to continue expanding its presence in Türkiye as part of its broader regional growth strategy.

This initiative reflects the growing momentum behind AI and digital investment in Türkiye. According to the 2025 edition of Stanford University's Artificial Intelligence Index, Türkiye has experienced a 198 percent increase in AI talent concentration between 2016 and 2024. It also follows strategic agreements signed between the United Arab Emirates and Türkiye in 2023, representing a total value exceeding USD 50 billion.

East Med Hub 2

Where 5 Continents Come Together



Phase 1 of the Mersin International Port Expansion Project Officially Inaugurated

With an investment exceeding USD 450 million, Phase 1 of the Mersin International Port (MIP) "East Med Hub 2 Project" has officially entered into operation, marking a significant leap in Türkiye's logistics and trade infrastructure. Thanks to the expansion, Mersin Port — already ranked among the world's top 100 ports — has reached the capacity to simultaneously serve two mega container vessels, significantly increasing its strategic value in global trade routes.

The inauguration ceremony brought together high-level representatives,

including Singapore Ambassador to Türkiye Li Peng Kok, Investment and Finance Office Public-Private Partnership Department Head Ali Kamil Özmen, MIP Chairman Vincent Ng, Mersin Governor Atilla Toros and Ministry of Trade Director General for International Trade in Services Tark Sönmez.

Originally operational since 1927, the port's container handling capacity will now increase from 2.6 million to 3.6 million TEUs. The expansion is also expected to generate significant employment opportunities, creating 500 direct and approximately 5,000 indirect jobs.

The project reinforces Türkiye's strategic position as a nexus of global logistics and underlines its commitment to expanding high-capacity infrastructure to support growing trade volumes in the Eastern Mediterranean and beyond.

TaleMonster Games Secures USD 7 Million Investment

Türkiye-based mobile game developer TaleMonster Games secured USD 7 million in seed funding in a round led by General Catalyst, with participation from A16z Speedrun, Arcadia Gaming Partners, and Ludus Ventures.

TaleMonster Games specializes in creating mobile games that offer personalized experiences through reusable content systems. The studio leverages its multidisciplinary expertise to push the boundaries

of innovative game design. Its debut title, Match-Valley, launched in September 2024, has shown strong user engagement, with players averaging 52 minutes of gameplay per day. Departing from the typical one-hit-wonder strategy, TaleMonster aims to foster a lasting game culture that evolves alongside its players' gaming journeys.

With this new investment, TaleMonster plans to double its 17-member team over the next year. The funding will also support the development of a dynamic game ecosystem that adapts to player behavior, using modular systems to enhance personalization. TaleMonster's dedication to delivering unexpected and unconventional mobile gaming experiences positions it as a standout in the competitive gaming industry.

Trendyol and Castle Investments Partner on USD 500M Data Center in Ankara

Trendyol, Türkiye's leading e-commerce platform, has entered a strategic partnership with Castle Investments to develop one of the region's largest and most advanced data centers. The agreement, formalized through a Shareholders' Agreement (SHA), outlines plans for the Ankara Data Hub — a 48 MW IT capacity facility designed to serve hyperscalers, cloud service providers, and enterprise clients.

The new data center will be located in Temelli, Ankara and is expected to be Uptime Tier III certified, incorporating cutting-edge technologies and operational standards. With a total development cost of approximately USD 500 million, the first phase — delivering 9.6 MW of IT capacity — is scheduled to be operational by the third quarter of 2026. Construction is already underway and progressing according to schedule.

Trendyol will utilize a significant portion of the center's capacity to support its local and international operations, reinforcing its position as a technology-driven market leader. The remaining capacity will be offered to other major cloud and enterprise customers, contributing to the growth of Türkiye's digital infrastructure ecosystem.

"This project demonstrates our continued commitment to investing in Türkiye and reflects our confidence in the country's strong digital ecosystem," said Trendyol Group President Çağlayan Çetin. "As we expand our services, the Ankara Data Center will play a vital role in delivering high-performance, secure, and scalable solutions to our users."

Castle Investments CEO Tarek Al Ashram emphasized the regional impact of the initiative, stating, "This partnership marks a significant milestone in shaping the future of digital infrastructure in Türkiye and beyond. By combining our experience in critical infrastructure with Trendyol's digital leadership, we aim to set a new benchmark with the Ankara Data Hub."





Turkish Technic, Rolls-Royce Launch Strategic Partnership in Aero Engine Services

Turkish Technic, a subsidiary of Turkish Airlines and a leading global player in aircraft maintenance, has signed a landmark agreement with Rolls-Royce to establish one of the world's largest aero engine maintenance facilities at Istanbul Airport. The partnership marks a significant milestone for both companies and for Türkiye's growing prominence in the global aviation and aerospace industry.

The new facility will provide comprehensive maintenance services for Rolls-Royce's Trent XWB-97, Trent XWB-84, and Trent 7000 engines, which power the Airbus A350 and Airbus A330neo aircraft. In addition to servicing Turkish Airlines' fleet, Turkish Technic will also offer maintenance solutions to Rolls-Royce's international airline customers.

Expected to increase Turkish Technic's annual revenues by approximately 30 percent, the facility will position the company as a global leader in engine maintenance services. It is also projected to contribute an average of USD 700 million annually in export revenue to the Turkish economy over the term of the agreement.

The signing ceremony, held at Turkish Technic's hangar at Istanbul Airport, was attended by Investment and Finance Office President A. Burak Dağlıoğlu, along with senior executives and business leaders from both companies.

Speaking at the event, Turkish Technic Chairman of the Board and Executive Committee Dr. Ahmet Bolat emphasized the significance of the agreement. "This partnership with Rolls-Royce—one of the world's largest aero engine manufacturers—will result in the establishment of what is set to become the largest engine maintenance facility globally," he said. "We have been working for over a year and a half to bring this project to life, and we are thrilled to take this step forward."

Bolat also highlighted the remarkable transformation of Türkiye's aviation industry over the past two decades, driven by the vision set forth by President Recep Tayyip Erdoğan in 2003. "In 2003, Turkish Airlines operated a fleet of just 65 aircraft and was a boutique carrier with limited global presence. Today, with nearly 480 aircraft and 85.2 million passengers carried in 2024, we rank third globally in available seat kilometers (ASK) and first among European network carriers," he noted.

Rolls-Royce Civil Aerospace President, Rob Watson expressed his enthusiasm about the partnership. "This agreement is a key milestone as we expand our global MRO (Maintenance, Repair and Overhaul) capabilities toward 2030," he said. "We are delighted to welcome Turkish Technic into our global network of capable, flexible, and resilient MRO partners. This facility will not only serve Turkish Airlines' Airbus A350 fleet but also enhance our longstanding collaboration."

The collaboration reflects Türkiye's strategic role as a hub for aviation, investment, and advanced manufacturing, further strengthening its position as the nexus of the innovation and value chain.



Türkiye Showcases Its Strategic Role in Global Mobility at the Future of Mobility Summit

The inaugural Future of Mobility Summit, co-hosted by Forbes Türkiye and the Sustainable Mobility Initiative (SMI), brought together leading figures from the automotive, energy, technology, logistics, and finance sectors in Istanbul. The event featured more than 30 prominent speakers—including CEOs, academics, policymakers, and industry visionaries—who explored the transformative trends reshaping mobility in the 21st century.

One of the keynote speakers was Investment and Finance Office President A. Burak Dağlıoğlu, who participated in a special panel titled "Türkiye's Position in Changing Trade Routes." The session was moderated by UnLearn Academy Founding Member and Forbes Türkiye columnist Dr. Ecmel Ayrıl. During his remarks, President Dağlıoğlu shared insights into Türkiye's next-generation investment policies and its growing integration into global value chains across finance, energy, mobility, and supply chain sectors.

"Türkiye is no longer just a bridge connecting continents; it is now assuming the role of a regional hub," Dağlıoğlu stated. "With our 'Nexus of the World' vision,

we are positioning Türkiye as a center of economic power. Thanks to our geostrategic location, skilled workforce, and advanced infrastructure, Türkiye has become a critical player in global value chains, outperforming many emerging economies."

President Dağlıoğlu also highlighted Türkiye's expanding role as a logistics and supply chain hub, supported by strategic initiatives such as the Middle Corridor, Zangezur Corridor, and the Development Road. He emphasized that Türkiye's ability to provide a stable investment environment amid global uncertainty is increasingly valued by international investors.

"Today, Türkiye stands as one of the leading actors in global peace and stability," he added. "Our diplomatic capabilities contribute to a more predictable marketplace. Additionally, our Customs Union with the European Union and Free Trade Agreements with 26 countries offer direct access to a market of over one billion consumers—an invaluable advantage for investors."

The summit underscored the central role of sustainable and smart mobility in reshaping industries and economies. Discussions covered key topics such as electrification, digital transformation in transportation, the future of urban mobility, and Türkiye's competitive position in the global green transition.



Türkiye's Venture Capital Leaders Gather at Boğaziçi University

The "Venture Capital Ecosystem: Portfolio Management Companies Meeting" was hosted by the Investment and Finance Office at Boğaziçi University, bringing together venture capital fund managers and other key stakeholders in the ecosystem.

Executives from 31 portfolio management companies participated in the event, which served as a strategic platform to evaluate current trends, strengthen early-stage funding mechanisms, and explore pathways for long-term growth in Türkiye's venture capital landscape.

The event opened with a panel session titled "Leading the Transformation of Tomorrow: Impact Investment," moderated by Advisory Board for Impact Investment Secretary General Tuğçe Söğüt. The session highlighted the growing importance of impact investing, focusing on its role in promoting sustainable private sector practices and shaping policy agendas.

In the second session, Investment and Finance Office President A. Burak Dağlıoğlu met with sector representatives to assess the early-stage investment climate, identify areas for improvement raised by fund managers, and discuss future projections and

policy expectations for 2025 and beyond.

"Venture capital is a cornerstone of Türkiye's innovation-led growth strategy. At the Investment and Finance Office, we are committed to working closely with all ecosystem players to develop forward-looking policies and structural solutions that encourage greater investment in this field. We believe our recently launched Start in Türkiye platform is already making a meaningful difference for both entrepreneurs and investors," said Dağlıoğlu.

"We will continue to host these strategic meetings and thank all participants and our host, Boğaziçi University, for their valuable contributions," he added.

This meeting is part of a broader initiative by the Investment and Finance Office to strengthen Türkiye's innovation ecosystem in collaboration with key stakeholders.



Finance Summit 2025 Highlights Türkiye's Rising Profile in Global Investment Landscape

The Finance Summit 2025, hosted by Boğaziçi University, convened influential leaders from banking, investment, and finance sectors under the theme "Financial Transformation in an Age of Uncertainty," fostering insightful discussions on navigating the evolving financial landscape.

In his opening remarks, Investment and Finance Office President A. Burak Dağlıoğlu emphasized Türkiye's strong performance in attracting FDI over the past two decades. He noted that since 2003, Türkiye has received more than USD 270 billion in FDI, with a growing emphasis on the quality and strategic value of these investments.

"Türkiye is attracting more projects in manufacturing, technology entrepreneurship, global value chain integration, and areas aligned with digital and green transformation," Dağlıoğlu stated. He also stressed the Office's critical role in connecting the right capital with the right projects, companies, and infrastructure across the country.

Addressing the importance of participation finance, Dağlıoğlu noted the sector's global scale—

currently estimated at USD 5 trillion—and reaffirmed the Office's commitment to advancing this ecosystem in Türkiye.

The summit also featured a panel titled "The Changing Dynamics of Investment in the Turkish Economy." Investment and Finance Office Vice President Zeynel Kılınç underlined the country's resilience amid global challenges, describing Türkiye as the nexus of resilience.

Türkiye Wealth Fund (TWF) Deputy General Manager Mahmut Kayacık emphasized the country's institutional capacity and technical expertise in responding swiftly to economic volatility.

Meanwhile, Capital Markets Board of Türkiye (CMB) Vice President Aytaç Dikmen emphasized the critical role of capital markets in financing sustainable economic growth. He called for increased mobilization of medium- and long-term capital to better support the private sector and advance national development objectives.





INSEAD International Directors Programme Showcases Türkiye's Strategic Role in Global Investment

The INSEAD International Directors Programme (IDP63 Module 4) convened in Istanbul under the theme "Bridging Continents – Shaping Perspectives," bringing together international executives and thought leaders to explore the evolving dynamics of global governance and investment. Hosted by INSEAD—one of the world's leading and largest graduate business schools—at various venues across the city, the event featured a range of expert-led sessions on geopolitical shifts, economic transformation, and Türkiye's strategic positioning.

Investment and Finance Office President A. Burak Dağlıoğlu participated as a keynote speaker, delivering a presentation titled "Investment Climate in Türkiye." In his address, Dağlıoğlu outlined Türkiye's strengths as the nexus of manufacturing, innovation, and logistics, emphasizing the country's growing role in global value chains and digital transformation. He noted Türkiye's ability to attract high value-added investments across diverse sectors, supported by robust infrastructure, a digitally

savvy talent pool, and its strategic geographic position as the nexus of the world.

The program also featured prominent speakers including Tosyalı Holding and Togg Chairman Fuat Tosyalı, Deputy Minister of Foreign Affairs Mehmet Kemal Bozay, TED University Vice-President and Board of Trustees Member Prof. Dr. Ahmet Kasım Han, and Bosphorus Institute President Bahadır Kaleağası. Sessions addressed issues such as global market volatility and Türkiye's role as a geopolitical and economic bridge between continents.

The program provided a platform for dialogue on Türkiye's investment strategy within a broader global context. With participation from senior business leaders and policymakers, the event reinforced Türkiye's significance as a key actor in shaping the future of international investment.



Türkiye's Fintech Ecosystem Showcased at Seamless Middle East

Investment and Finance Office, in collaboration with the Association of Payment and Electronic Money Institutions of Türkiye brought together leading Turkish fintech startups at the Turkish pavilion during Seamless Middle East in Dubai—one of the region's premier fintech events that attracted over

25,000 participants and 750 exhibitors.

Investment and Finance Office Vice President Bekir Polat spoke on the high-level panel "Funding the Future of Payments: VC's Role in Driving Fintech Innovation," alongside prominent VC leaders from the GCC, emphasizing Türkiye's strategic position as the nexus of finance and innovation in the region.

Turkish Consul General in Dubai Onur Saylan also visited the pavilion and attended the panel.



Türkiye-Italy Business Ties Strengthened Through High-Level Forum in Turin

Torino Chamber of Commerce and Piedmont Region Institution for International Development and Investment and Finance Office cohosted Forum Türkiye: A Hub for the Future, bringing together over 100 participants from more than 70 companies in Turin.

The forum highlighted investment opportunities in Türkiye, with a special focus by Investment and Finance Office Advisor Gino Costa on key sectors such as the digital and green economy, aerospace, infrastructure, and mobility – all highly relevant to the Piedmont ecosystem.



Investment and Finance Office Presents Türkiye's Opportunities in China

The Zhejiang Go Global event brought together leading company representatives from China's Zhejiang Province. The event aimed to deepen understanding of the trade and investment landscape

and to actively explore diversified international markets.

Investment and Finance Office Country Advisor Ahmet Serhat Turan delivered a presentation on Türkiye's investment opportunities and introduced the Office's key activities. Addressing an audience of around 200 participants, Turan emphasized Türkiye's unique position as the nexus of the world.



Türkiye Positioned as the Next Innovation Hub at INMerge Summit

The INMerge Innovation Summit held an exclusive side event in Istanbul, hosted by INMerge Azerbaijan in collaboration with global innovation ecosystem Tenity. The event brought together nearly 200 participants from across the AI and innovation ecosystem.

Investment and Finance Office Advisor Ahmet Cüneyt Selçuk spoke at the panel titled "Türkiye as the Next Innovation Hub: From Strategy to Scale", where he highlighted the opportunities for startups in Türkiye, outlined key government strategies supporting their international expansion, and emphasized Türkiye's role as the nexus of innovation.



Türkiye-UK Tech Investors Unite to Strengthen Cross-Border VC Collaboration

Venture Connect: Türkiye-UK Tech Investors Luncheon brought together prominent venture capital funds from Türkiye and the UK at the Turkish Ambassador's Residence in London.

Co-organized by Investment and Finance Office and the Turkish Embassy in London, the event served as a platform to foster stronger cross-border collaboration in tech investment.

During the event, Investment and Finance Office Consultant Ahmet Cüneyt Selçuk delivered a presentation highlighting the dynamic growth of Türkiye's startup ecosystem and its increasing appeal to international venture capital.

Participants had the opportunity to hear directly from leading Turkish VC representatives, including DCP Diffusion Capital Partners Partner Altan Küçükçınar, ScaleX Ventures Founder and Managing Partner Dilek Dayınlı, and Arz Portföy Partner İbrahim Eren.

Ambassador Osman Koray Ertaş emphasized the importance of building engagement between international funds and Türkiye's VC ecosystem, stating: "We wanted international investors to hear directly from Turkish stakeholders. The UK is one of our most important partners in financial investments, and we will continue to deepen our engagement here."

The gathering underlined the shared commitment to unlocking new growth through strategic VC partnerships, as Türkiye continues to strengthen its position as the nexus of innovation and investment.

Türkiye-Germany Round Table Highlights Strategic Investment Dialogue in Berlin

Investment and Finance Office participated in the Türkiye-Germany Round Table in Berlin, co-organized by DEİK - Foreign Economic Relations Board and German Near and Middle East Association (NUMOV).



Investment and Finance Office Country Advisor Faruk Kurtulmuş highlighted Türkiye's current investment opportunities, as representatives from business, politics, and institutions discussed the future of German-Turkish economic cooperation.

Shaping Türkiye's Future in Technology

SDN Tech Expo 2025, Türkiye's next-gen technology and consumer electronics fair, will take place on **27-29 June 2025** at the Eurasia Show and Art Center in Istanbul.

Bringing together innovations in consumer electronics, mobility, AI, renewable energy, aerospace, and gaming technologies, the expo serves as a dynamic hub for startups, global tech brands, and visionaries shaping the future.

SDN Tech Expo will host product showcases from tech giants, interactive panels, startup sessions, workshops, and networking events.

With partners including Turkcell, Hepsiburada, Binance TR, Sony, DJI, Halkbank, Havelan, and many more, the expo welcomes a diverse audience—from entrepreneurs to researchers, young talents, and industry professionals.

Free and open to all, SDN Tech Expo 2025 aims to inspire and connect the global tech ecosystem in the heart of Istanbul.

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**Türkiye Foreign Direct
Investment Strategy
(2024-2028)**



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**Invest In Türkiye
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IN TÜRKİYE?**



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Destination for
Financial Investors**



WHY TÜRKİYE

TÜRKİYE: HUB FOR INNOVATION AND GROWTH

Within a 4-hour flight, easy access to multiple markets of USD 32.1 trillion GDP, USD 10.3 trillion trade, and 1.3 billion people.

Booming economy reaching **1,322 billion in 2024**, up from USD 238 billion in 2002.

Over **USD 273 billion** of FDI between 2003-2024, while the total amount of FDI attracted between 1980-2002 stood at USD 15 billion.

ACCESS TO MULTIPLE MARKETS

EURASIA

GDP: \$2.8 trillion
Import: \$467 billion
Population: 244 million

MENA

GDP: \$4.4 trillion
Import: \$1.5 trillion
Population: 472 million

EUROPE

GDP: \$24.9 trillion
Import: \$8.3 trillion
Population: 595 million

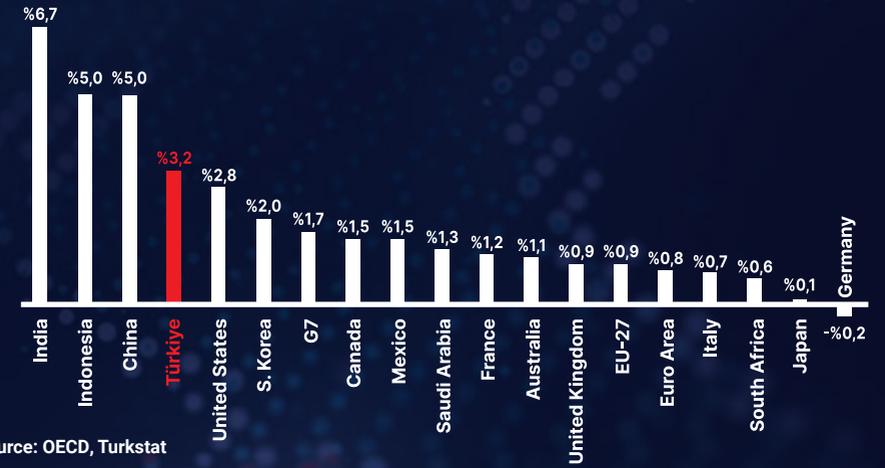
TOTAL

GDP: \$32.1 trillion
Import: \$10.3 trillion
Population: 1.3 billion

Source: World Bank, 2023
Comtrade, 2023

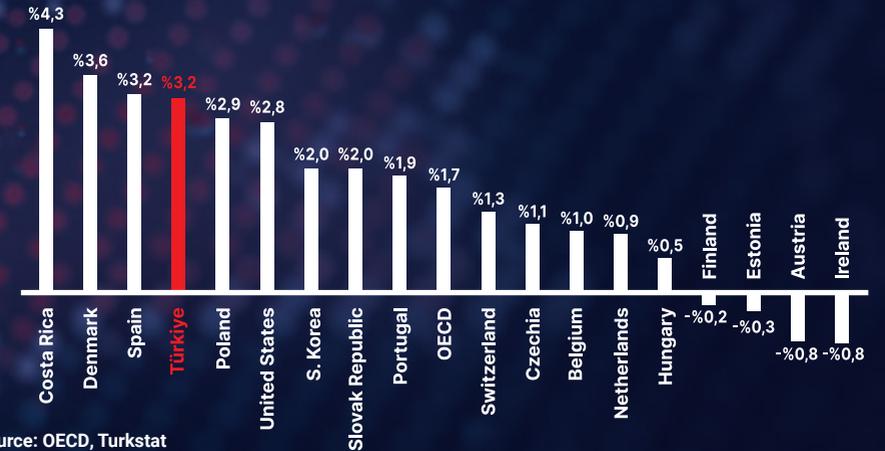
REAL GDP GROWTH (2024)

G20 Economies (%)



Source: OECD, Turkstat

OECD Economies (%)



Source: OECD, Turkstat

TÜRKİYE

was the fastest growing economy of the OECD members during 2003-2024, with an average annual growth rate of

5.3%

CUMULATIVE FDI INFLOWS TO TÜRKİYE

(USD BILLION)



Source: CBRT

- Investment incentives as well as R&D support.
- Equal treatment to national and global investors guaranteed by law.
- 7 days to set up a company in Türkiye, while it takes an average of 8,5 days in OECD high-income countries.
- (World Bank Doing Business 2020)

HIGHLIGHTS

The fastest growing economy in Europe and one of the fastest growing economies in the world with an average annual GDP growth rate of 5.3% over the past 21 years.

(2003-2024, TurkStat)

SOPHISTICATED CONSUMER BASE

A population of 85.7 million, half of which is under the age of 34,4.

(2024, TurkStat)

Largest youth population compared with the EU.

(2023, Eurostat)

96.4 million fixed and mobile broadband internet subscribers.

(2024, Information and Communications Technologies Authority)

SKILLED AND DEDICATED LABOR FORCE

Around 36 million young, well-educated and motivated professionals.

(2024, Turkstat)

Around 960,000 students graduate annually from 208 universities.

(2024, CoHE)

TÜRKİYE'S INFRASTRUCTURAL DEVELOPMENT

💰 **USD 215 Billion**

Total value of PPP contracts in Türkiye during the 1986-2024 period.

🏗️ **272**

Total number of PPP projects completed in Türkiye during the 1986-2024 period.

🏥 **27,797**

Total number of hospital beds under PPP projects. 18 healthcare campuses have been completed with a total number of 27,797 bed capacity.

🚀 **58**

Number of airports in Türkiye increased from 26 in 2002 to 58 by 2024.

Who we are

Investment and Finance Office is the official organization that:

- Promotes the investment environment of Türkiye and provides assistance to investors.
- Reports directly to the President of the Republic of Türkiye.

How we help

- Multilingual (Turkish, English, German, French, Italian, Arabic, Spanish, Chinese, Japanese and Korean)
- One-Stop-Shop approach
- Result-oriented
- Private sector approach with full confidentiality
- Focusing on high-tech, value-added and employment generating investments.

What we do

- Presenting investment opportunities to the investors and providing assistance during all the stages of their investments.
- Serving as the reference point for international investors and the point of contact for all institutions engaged in promoting and attracting investments at national, regional and local levels.
- Offering free-of-charge services including market information and analyses, site selection, B2B meetings, coordination with relevant governmental institutions, and facilitating legal procedures and applications such as establishing business operations, incentive applications, obtaining licenses and work permits.

OUR GLOBAL LOCATIONS

-  USA
-  GERMANY
-  ITALY
-  SPAIN
-  NETHERLANDS
-  **TÜRKİYE**
-  S. ARABIA
-  UAE
-  QATAR
-  CHINA
-  S. KOREA
-  JAPAN
-  UK
-  SINGAPORE

SECTORS

- Agrofood
- Automotive
- Chemicals
- Defense & Aerospace
- Energy
- Financial Investments & Startups
- ICT
- Infrastructure
- Life Sciences
- Machinery
- Business Services
- Financial Services
- Mining & Metals
- Real Estate
- Tourism



Explore untapped investment opportunities across a variety of industries in Türkiye.

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