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FDI AGENDA



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Message from the Investment and Finance Office



The month of October once again showcased Türkiye's growing influence as the nexus of innovation, growth, and investment across multiple industries and platforms around the world.

President Recep Tayyip Erdoğan's three-day Gulf tour across Kuwait, Qatar, and Oman marked a new milestone in Türkiye's strategic relations with the Gulf region. A total of 24 agreements and MoUs were signed across critical sectors such as energy, defense, transport, and investment, deepening partnerships that will shape the next phase of regional cooperation and shared growth.

At home, the 2025 Investment Advisory Committee convened under the chairmanship of Vice President Cevdet Yılmaz at the Presidential Dolmabahçe Working Office, bringing together ministers, private sector leaders, and 33 global investors representing a combined market value of USD 15 trillion. Focused on digitalization and global value chains, the meeting reaffirmed confidence in Türkiye's economic resilience and its continued commitment to attracting quality FDI to foster innovation and sustainable development.

Türkiye's position as a global technology hub also continued to strengthen. Uber's decision to establish a major technology hub in Istanbul marked one of its largest investments outside North America, further validating Türkiye's competitiveness in mobility and digital solutions.

Meanwhile, Istanbul hosted Slush'D for the first time, connecting local startups with global investors and highlighting the vitality of Türkiye's entrepreneurial ecosystem.

GITEX GLOBAL 2025 showcased the unified national presence of the Investment and Finance Office and the Ministry of Industry and Technology under the theme "Turcorn – Invest in Türkiye." Building on this momentum, GITEX Ai Türkiye was officially announced to take place in Istanbul in 2026—setting the stage for a new global technology platform in the heart of Eurasia.

Türkiye also hosted the XVIII Verona Eurasian Economic Forum and the 6th FDI and Cities Forum, bringing together policymakers, investors, and experts to discuss sustainable growth, post-conflict reconstruction, and urban resilience. Additionally, the 13th Islamic Economics and Finance Summit further underlined Istanbul's growing role as a center of knowledge, ethics, and innovation in finance.

On the corporate front, BASF celebrated 145 years in Türkiye with the inauguration of a new production line in Dilovası, while Dutch logistics giant Raben Group expanded its operations into Türkiye, reinforcing the country's position as the nexus of manufacturing and logistics.

Across every initiative, event, and partnership, Türkiye continues to build bridges between continents, markets, cultures, and ideas, shaping the future of sustainable growth and global collaboration. At the Investment and Finance Office, we remain committed to advancing this vision and positioning Türkiye firmly as the nexus of the world.

A. Burak Dağlıoğlu
President, Investment and Finance Office



President Erdoğan's Gulf Tour Yields 24 Agreements, Joint Statements and Declarations

President Recep Tayyip Erdoğan concluded a three-day Gulf tour covering Kuwait, Qatar, and Oman, during which Türkiye and its Gulf partners signed 24 agreements, joint statements, and memoranda of understanding (MoUs) across various fields, including energy, defense, transport, investment, and education.

President Erdoğan began his tour with an official visit to Kuwait, where he was received with a state ceremony by Emir Sheikh Meshal Al-Ahmad Al-Jaber Al-Sabah at Bayan Palace. The two leaders held bilateral and delegation-level meetings focused on enhancing cooperation in trade, transport, energy, and investment. During the talks, Türkiye and Kuwait signed a Maritime Transport Agreement, along with MoUs on the mutual recognition of seafarers' certificates and energy cooperation between their respective institutions.

As part of the signing ceremony, Investment and Finance Office President A. Burak Dağlıoğlu signed an MoU with Kuwait Direct Investment Promotion Authority Director General Sheikh Dr. Meshaal Jaber Al-Ahmad Al-Sabah to promote direct investment cooperation between the two countries.

In Qatar, President Erdoğan was welcomed at Hamad International Airport by Emir Sheikh Tamim bin Hamad Al Thani. The two leaders held comprehensive talks at the Amiri Diwan, addressing bilateral relations and regional issues. Discussions centered

on strengthening cooperation in defense, energy, trade, and investment, as well as enhancing coordination on humanitarian and development initiatives.

During the visit, the two countries signed several key documents, including an MoU on strategic development planning between Türkiye's Presidency of Strategy and Budget and the Government of Qatar, as well as new agreements in the defense industry and trade cooperation.

With regards to investments, Investment and Finance Office President A. Burak Dağlıoğlu signed an MoU with the Qatar Financial Center to enhance cooperation in finance and investment, promote bilateral investment opportunities, support financial technology initiatives, and strengthen institutional ties between the two countries' financial sectors.

The leaders also adopted a joint declaration following the 11th meeting of the Türkiye-Qatar High Strategic Committee, underscoring the depth of the strategic partnership between Ankara and Doha.

President Erdoğan concluded his Gulf tour with an official visit to Oman, where he was welcomed with a formal ceremony by Sultan Haitham bin Tariq at Al Alam Palace in Muscat. A broad set of MoUs and cooperation agreements were signed during the visit. The two sides also signed joint statements establishing a coordination council and introducing visa exemptions for ordinary passport holders, signaling a new phase in Türkiye-Oman relations.

The series of agreements signed during President Erdoğan's Gulf tour highlight the strengthening of Türkiye's partnerships with Gulf nations.



President Erdoğan Highlights Türkiye's Sustainability Vision at the 11th Energy Efficiency Forum and Exhibition

President Recep Tayyip Erdoğan delivered a keynote address at the 11th Energy Efficiency Forum and Exhibition held at the Istanbul Congress Center, where he shared key insights into Türkiye's achievements in the energy sector and its long-term sustainability goals.

Addressing leading figures from the industry, President Erdoğan underlined that energy and energy supply security have become among humanity's most strategic challenges, emphasizing Türkiye's remarkable progress across various areas of energy policy and infrastructure.

During his remarks, President Erdoğan noted that approximately 134,000 electric vehicles were sold in Türkiye between January and September 2025, reflecting the country's growing focus on green mobility and technological transformation.

The President also highlighted the significant advancements made in the natural gas sector since 2002, stating: "In 2002, only five cities in our country had natural gas infrastructure. Today, we have expanded this network to all 81 provinces. While just 33 percent of our population had access to natural

gas in 2002, this figure has now reached 85 percent and continues to rise."

Emphasizing Türkiye's efforts to reduce dependence on energy imports, President Erdoğan noted that the country's natural gas consumption rose from 17.4 billion cubic meters in 2002 to 53.2 billion cubic meters in 2024, with an estimated 59.5 billion cubic meters projected for 2025.

Highlighting energy efficiency as one of the key pillars of Türkiye's 2053 Net Zero Emissions Vision, President Erdoğan stated: "We see energy efficiency not just as a matter of conserving resources, but as a driver of industrial competitiveness and a key tool in our fight against the climate crisis."

The President explained that since 2002, the government has implemented comprehensive projects to increase energy efficiency, achieving a 32 percent improvement in energy intensity.

"We have reduced the amount of energy consumed per product and service by one-third. While the global average improvement in energy intensity stands at around 1 percent annually, Türkiye has achieved a 4.5 percent improvement, making it one of the fastest countries in the world in advancing energy efficiency," President Erdoğan said.



President Erdoğan Spotlights Türkiye's Unique Position as the Nexus of the World at Türkiye-Africa 5th Business and Economic Forum

President Recep Tayyip Erdoğan addressed the Türkiye-Africa 5th Business and Economic Forum in Istanbul, highlighting Türkiye's strategic location, growing economic potential, and commitment to fostering global investment partnerships.

Emphasizing Türkiye's vision as the nexus of the world, President Erdoğan stated: "With its rapidly growing economy, dynamic investment climate, and unique geographical position at the crossroads of three continents, Türkiye's doors are wide open to investors and entrepreneurs from every part of the world."

The President underlined that the country's strong investment ecosystem is supported by dedicated public institutions, adding: "All relevant ministries and institutions of our state, including our Investment and Finance Office under the Presidency, are ready to provide every form of support to those who wish to invest in Türkiye with confidence."

Reflecting on Türkiye's economic achievements over the past 23 years, President Erdoğan shared key indicators: "We have achieved an average annual growth rate of 5.4 percent. Our national income rose from USD 238 billion in 2002 to nearly USD 1.5 trillion in 2024. Per capita income increased from USD

3,608 to USD 14,751 and approached USD 17,000 in the second quarter of 2025. Central Bank reserves, which stood at USD 27 billion in 2002, have now reached USD 189.7 billion. Our exports, valued at USD 36 billion in 2002, are now nearing USD 270 billion."

President Erdoğan emphasized Türkiye's global economic standing, noting that it ranks as the world's 17th largest economy at current prices and 12th in terms of purchasing power parity (PPP) as of 2024. "By 2025, we expect to rise to the 11th position," he added.

The President also outlined major advancements in Türkiye's infrastructure and public services since 2002: "The number of airports has risen from 26 to 58; classrooms from 343,000 to over 615,000; and universities from 76 to 308. In healthcare, we have increased hospital bed capacity from 164,000 to 271,000 and established 25 state-of-the-art city hospitals to serve our citizens."

Touching on Türkiye's deep-rooted ties with Africa, President Erdoğan highlighted that relations between the two regions date back to the 10th century. "In 2005, we declared the Year of Africa in Türkiye, opening a new chapter in our relations with the continent. We are very pleased that, through our joint efforts, Türkiye-Africa relations have reached the level of a strategic partnership," he said.

As a symbol of this partnership, President Erdoğan noted that Turkish Airlines now operates flights to 42 countries and 64 destinations across Africa, significantly enhancing connectivity between the two regions.



Investment Advisory Committee Convenes Global Giants to Shape Digital and Supply Chain Future

The Investment Advisory Committee (IAC), chaired by Vice President of Türkiye Cevdet Yılmaz, was held at the Presidential Dolmabahçe Working Office. The meeting brought together ministers, representatives from public and private sector institutions, and 33 international investors from 11 countries with a combined market value of USD 15 trillion.

In his address to the distinguished attendees, Vice President Yılmaz emphasized the critical role of foreign direct investment (FDI) in Türkiye's economic transformation, noting, "FDI has been one of the most significant drivers of Türkiye's economic progress. While the country attracted only USD 15 billion in FDI during the 30-year period between 1973 and 2002, total FDI since 2003 has reached USD 282 billion as of July 2025."

In 2024 alone, FDI inflows totaled USD 11.3 billion, while the annualized figure rose to USD 13.8 billion as of July 2025, marking the highest level in recent years. The composition of these investments also points to a shift toward higher value-added projects. The share of export-oriented, climate-friendly, and high-skilled employment-generating investments that strengthen Türkiye's integration into global value chains continues to grow. To sustain and build upon this momentum, the Turkish government is actively advancing a reform agenda focused on both expanding existing investments and attracting new ones.

Since 2004, IAC meetings have served as a premier platform for dialogue between global business leaders and Türkiye's top policymakers, aiming to enhance the investment climate through international insight and collaboration. These meetings have

also made significant contributions to the consultative processes carried out with the private sector under the Coordination Council for the Improvement of the Investment Environment (YOİKK).

This year's meeting once again convened senior executives of international companies in Istanbul, creating a productive environment for dialogue and collaboration. Held under the themes of "Global Supply Chains" and "Digital Investments," the two-session meeting featured in-depth discussions on investor perspectives and recommendations for further developing Türkiye's business and investment ecosystem.

With the participation of ministers and senior bureaucrats, the sessions addressed a wide range of strategic issues to boost Türkiye's global competitiveness and support sustainable growth. Key discussion topics included expanding green energy capacity, strengthening logistics infrastructure, advancing AI technologies, improving digital infrastructure, stabilizing supply chains, and building human capital for the twin transformation.

As part of this year's IAC meeting, a Memorandum of Understanding (MoU) was signed between the Investment and Finance Office and Amadeus, a leading global travel and transport technology company. This strategic partnership aims to strengthen Türkiye's travel and tourism ecosystem through the use of digital technologies and is expected to contribute significantly to technology exports and the development of a skilled workforce.

The next IAC meeting is scheduled for 2026 and will be chaired by President Recep Tayyip Erdoğan, with the participation of senior executives from major international companies. Insights shared at this year's meeting will help guide Türkiye's reform agenda in the interim, further enhancing its position as the nexus of the world.



Minister Kacir Highlights Vision to Merge Technological Power Across the Turkic World

Minister of Industry and Technology M. Fatih Kacir attended the 2nd Ministerial Meeting on Industry, Science, Technology, and Innovation of the Organization of Turkic States (OTS) held in Baku, hosted by Azerbaijan's Minister of Economy Mikayil Jabbarov.

The meeting brought together ministers from member and observer countries to review the action plan adopted during the first meeting in Istanbul and to enhance cooperation in science, technology, and innovation across the Turkic world. The event marked another step toward transforming the organization's strategic partnership into deep technological integration.

In his address, Minister Kacir underlined that OTS countries aim to combine their technological strengths through joint production, investment, and commercialization models. "We aim to unite our technological capacity by developing joint production, joint investment, and joint commercialization models," he said, stressing the need for a shared approach to industrial transformation.

Minister Kacir noted that the foundations for this collaboration were laid during the Istanbul meeting and that the agreed action plan has begun to yield tangible results. He pointed out that significant progress was achieved in 2024 in areas such as research and development cooperation, green transition initiatives, and digital industry projects.

The minister also emphasized the growing collaboration among technoparks and organized industrial zones, which serve as engines of innovation for the region. Furthermore, plans are underway to integrate the digital infrastructures of member states, strengthen cybersecurity partnerships, and launch joint programs in artificial

intelligence and digital skills training to engage young people in the transformation process.

Additional efforts are being made to establish joint platforms in metrology, standardization, product safety, and conformity assessment to reduce trade barriers and enhance economic resilience among member states, the Minister added.

Minister Kacir stated that the OTS aims to become a key technological actor in the new industrial era. "The rapid transformation of the global economy brings both opportunities and responsibilities," he noted. "Green transition, digitalization, artificial intelligence, advanced manufacturing technologies, and space research now define the core dynamics of industry. We must not only follow this transformation but lead it. Accelerating our common technological integration will ensure that the Turkic world secures a strong place in this new industrial age."

During his visit, Minister Kacir also held bilateral meetings with Kyrgyzstan's Minister of Economy and Trade Bakyt Sydykov and OTS Secretary General Kubanychbek Omuraliev, where they exchanged views on deepening cooperation and integration in science, technology, and innovation among member states.

Minister Kacir's visit to Baku underscored Türkiye's determination to advance from strategic cooperation to full technological integration with its Turkic partners. By enhancing collaboration in high-technology fields, Türkiye seeks to boost its competitiveness in research and development, expand exports, and strengthen its position within global value chains as the nexus of the world. Uniting technological capacities across the Turkic world aligns with Türkiye's broader vision of building an innovation-driven, resilient, and collaborative industrial ecosystem that reflects both regional solidarity and a shared future of technological progress.



Türkiye Posts Record USD 5.45 Billion Current Account Surplus in August

Minister of Treasury and Finance Mehmet Şimşek announced that Türkiye recorded its highest-ever monthly current account surplus in August, reaching USD 5.45 billion. The Minister noted that the annualized current account deficit declined to USD 18.3 billion, marking an improvement of USD 37.6 billion compared with May 2023.

Minister Şimşek emphasized that this improvement reduces Türkiye's external financing needs and strengthens macro-financial resilience through lower foreign exchange demand, improved access to external financing, and robust reserve levels.

According to data released by the Central Bank of the Republic of Türkiye (CBRT), the August surplus followed a USD 1.7 billion surplus in July. Excluding gold and energy, the surplus reached nearly USD 10 billion. The annualized current account deficit narrowed from USD 18.85 billion in July to USD 18.28 billion in August.

The goods trade balance posted a deficit of approximately USD 2.8 billion in August. Travel revenues totaled around USD 7.7 billion, supported by strong tourism flows, while transportation services contributed an additional USD 2.8 billion.

On the financing side, net direct investment inflows were close to USD 1 billion, with international investors contributing USD 1.8 billion and Turkish residents investing about USD 800 million abroad. Loan inflows surged to roughly USD 27 billion, while trade credits and deposits added USD 3 billion and USD 1.4 billion, respectively. Portfolio investments recorded a modest net outflow of USD 700 million, despite foreign purchases of Turkish equities and government bonds totaling nearly USD 1.9 billion.

With this record current account surplus and strengthened financial buffers, Türkiye has reinforced its position as the nexus of resilience, capable of withstanding global economic shocks and uncertainties.

Türkiye Records Highest-Ever Monthly Current Account Surplus in August 2025 with USD 5.45 billion



Minister Bolat's Visit to Romania: Strengthening the Strategic Economic Partnership

Minister of Trade Ömer Bolat paid an official visit to Romania, one of Türkiye's key economic and trade partners in Central and Eastern Europe. The visit reaffirmed the strategic partnership and mutual trust that underpin the foundation of the strong ties between the two countries.

During his visit, Minister Bolat met with Romanian Investment and Foreign Trade Agency (ARICE) Vice President Doru-Claudian Frunzulica.

The meeting provided an opportunity for an in-depth review of the key items on the bilateral economic agenda, including investments, e-commerce, contracting projects, cooperation in banking and finance, and emerging opportunities in health tourism, logistics, and the defense industry.

Both sides emphasized the significance of institutional mechanisms such as the Joint Economic Commission (JEC) and the Joint Economic and Trade Committee (JETCO) in advancing economic cooperation. In this context, it was agreed that the 3rd Türkiye-Romania JETCO Meeting would be held in Türkiye during the first half of 2026.

Minister Bolat reiterated Türkiye's commitment to increasing bilateral trade volume to USD 15 billion, in line with President Recep Tayyip Erdoğan's vision of positioning Türkiye as a leading regional hub for production, logistics, and trade.

The Minister also underscored the importance of cooperation on modernizing the Türkiye-EU Customs Union, implementing joint initiatives under the European Green Deal, and facilitating visa procedures to enhance mobility and business cooperation.

On the sidelines of the visit, Minister Bolat and his delegation held discussions with members of the Romania-Türkiye Chamber of Commerce and Industry, where discussions focused on enhancing business partnerships, supporting private sector initiatives, and exploring new investment and trade opportunities.

Minister Bolat expressed appreciation for the Chamber's contributions to bilateral economic relations and underlined the vital role of business-driven platforms in fostering sustainable growth and shared prosperity.

Minister Bolat also attended the Republic Gala and GAP Oscar Awards Ceremony at the Presidential Palace in Bucharest, marking the 147th anniversary of diplomatic relations between Türkiye and Romania and the 102nd anniversary of the Republic of Türkiye. Minister Bolat reaffirmed Türkiye's commitment to deepening cooperation with Romania across all fields, guided by the vision of the Türkiye Century.



Reinforcing Global Ties at the 16th Turkish-Arab Economic Forum in Istanbul

The 16th Turkish-Arab Economic Forum (TAF) was hosted in Istanbul by Minister of Treasury and Finance Mehmet Şimşek, with the support of the Ministry of Foreign Affairs, Investment and Finance Office, the League of Arab States, the Gulf Cooperation Council, the Union of Chambers and Commodity Exchanges of Türkiye, and the Union of Arab Chambers.

Bringing together government officials, decisionmakers, and business leaders, TAF 2025 served as a key platform to strengthen international cooperation and explore opportunities in investment, finance, technology, and energy. This year's theme was "Three Bridges Connecting the World in Istanbul."

Following the opening speeches by Minister Şimşek and TOBB President M. Rıfat Hisarcıklioğlu, Investment and Finance Office Vice President Furkan Karayaka addressed the audience. In his remarks, Karayaka highlighted Türkiye's strategic role as the nexus of the world, positioning the country as a reliable hub for international investors.



AI and Future Shaping Industries Discussed at the Dunya Global Economics Summit

The Dunya Global Economics Summit, themed "Global Economy: Outlook of the Turkish Economy – 2025," was held at the Istanbul Financial Center under the initiative of the Turkish daily newspaper Dünya Gazetesi. Notable attendees included Minister of Treasury and Finance Mehmet Şimşek and Investment and Finance Office Vice President Bekir Polat.

During his remarks, Polat noted that AI-driven digital transformation is currently on the global business agenda, stating that "Countries today compete not only with numbers, but also with strategy and vision."

Highlighting trends in global FDI, Polat said that companies now consider broader factors beyond cost and labor. Between 2022 and 2024, 75 percent of global FDI targeted future-shaping industries, with most AI-related investments going to data centers, semiconductors and R&D.



EUR 1.7 Billion Investment Secured for the Antalya–Alanya Motorway

The financing agreement for the Antalya–Alanya Motorway Project was signed at a ceremony held in Ankara, attended by Minister of Transport and Infrastructure Abdulkadir Uraloğlu, President of the Presidency of Strategy and Budget İbrahim Şenel, Investment and Finance Office Head of the Public–Private Partnership Department Ali Kamil Özmen, executives from the Limak Group of Companies, and representatives from banks, financial institutions, and project management teams.

Speaking at the ceremony, Minister of Transport and Infrastructure Abdulkadir Uraloğlu announced the successful financial closing of the Antalya–Alanya Motorway Project, a landmark public–private partnership (PPP) that will transform mobility, trade, and tourism along Türkiye's Mediterranean corridor.

The project, with a total investment value of EUR 2.43 billion, will be financed through a combination of 30 percent equity and 70 percent debt, amounting to EUR 1.7 billion in long-term sustainability-linked loans, the Minister said.

According to the Minister, annual savings are projected at TRY 16.9 billion in time and TRY 800 million in fuel, for a total of TRY 17.7 billion. Moreover, the project is expected to reduce CO₂ emissions by 47,000 tons per year, helping protect the pine forests of the Toros Mountains and the waters of the Mediterranean.

Emphasizing global confidence in Türkiye's business ecosystem, Minister Uraloğlu stated, "Public–private partnership is not only a construction model but also a financing model. For projects that require substantial financial resources, we enable investments to be realized much more quickly

through the capabilities and financing of the private sector, without using public funds. Those within the sector know very well that when international financial institutions say 'We will finance this project' and provide credit, it is one of the greatest indicators of confidence in a country's stability and economy."

A consortium of development banks, namely the Islamic Corporation for the Development of the Private Sector (ICD), the Islamic Development Bank (IsDB), the Asian Infrastructure Investment Bank (AIIB), and the Black Sea Trade and Development Bank (BSTDB), together with several commercial banks, including Akbank, Bank of Bahrain and Kuwait (BBK), Deutsche Bank, Garanti BBVA, the Industrial and Commercial Bank of China, Kuveyt Türk Yatırım, Qatar National Bank (QNB), VakıfBank, and Ziraat Bank, provided financing for the project. In addition, the Silk Road Fund, a key institution under the Belt and Road Initiative, completed its first long-term financing investment in Türkiye.

Notably, the facility is aligned with the Sustainability-Linked Loan Principles (SLLP) and has received an independent Second Party Opinion from ISS Corporate, confirming its adherence to global ESG standards.

The Antalya–Alanya Motorway will feature 7 interchanges, 5 tunnels with a total length of 4,365 meters, 16 viaducts extending a total of 5,966 meters, and 4 motorway service facilities when it becomes operational. With a design speed of up to 140 km/h, the motorway will reduce travel time between Antalya and Alanya from 2.5 hours to just 36 minutes, significantly enhancing regional accessibility and safety.

Türkiye continues to strengthen its position as the nexus of logistics through strategic infrastructure projects that support its transportation network and sustainable growth.



Uber Chooses Türkiye for Global Tech Hub to Drive Future of Mobility and Delivery Solutions

Uber announced the opening of a new technology hub in Istanbul to accelerate innovation in mobility and delivery solutions. The initiative marks one of Uber's largest investments outside North America and positions Türkiye as a strategic center for global technology development.

The announcement ceremony was attended by Industry and Technology Minister Mehmet Fatih Kacır, Investment and Finance Office President A. Burak Dağlıoğlu, Uber Global CEO Dara Khosrowshahi, and Uber Chief Technology Officer Praveen Neppalli Naga. The company revealed plans to invest USD 200 million in Türkiye over the next five years and to more than double its local technology workforce.

The event also witnessed signing of two MoUs between Uber and Investment and Finance Office and the Ministry of Industry and Technology for strategic cooperation to facilitate a productive exchange of information and expertise to the benefit of the Turkish mobility and delivery industries.

Following Uber's recent acquisition of Trendyol Go, a team of 180 engineers, product managers, designers, and data scientists joined Uber to form the core of the Istanbul-based tech hub. The center will bring together Türkiye's top technology talent to develop innovative products for millions of Uber users, businesses, drivers, and couriers around the world.

During his speech at the ceremony, Minister Kacır highlighted Türkiye's

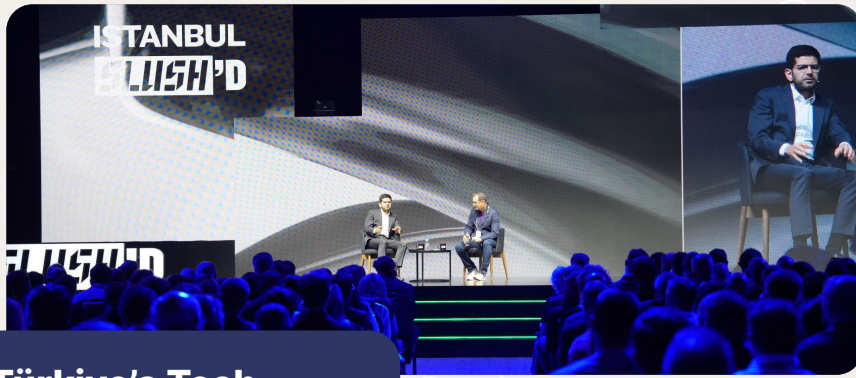
strategic location, saying: "With access to a market of over one billion people through customs unions and trade agreements, its central position in global value chains, and its skilled human capital, Türkiye will continue to be a hub of attraction for investors."

The Minister also emphasized Türkiye's strong R&D infrastructure: "Over 700 international companies continue their activities in Türkiye's technoparks and R&D centers. Many global tech companies have located their advanced R&D operations in Türkiye, benefiting from both our qualified talent pool and our attractive incentive programs."

Meanwhile, during his address, Investment and Finance Office President A. Burak Dağlıoğlu described Uber's decision as a major milestone for Türkiye: "Uber's move to establish a global technology hub in Istanbul is a strong indicator of confidence in Türkiye's world-class engineering talent and innovation capacity."

Dağlıoğlu also spotlighted Türkiye's unique role as the nexus of talent, saying: "With its young and dynamic population, Türkiye offers one of the largest talent pools in its region and serves as the nexus of R&D and innovation. We welcome Uber's long-term investment, which further strengthens Türkiye's position as a global center for technology and research."

Uber's Global Head of Technology, Praveen Neppalli Naga, echoed this sentiment, praising Türkiye's engineering excellence: "This investment reflects Uber's long-term commitment to Türkiye and the strength of its exceptional engineering talent. We have seen first-hand the creativity and technical capabilities of Turkish engineers."



Türkiye's Tech Scene Takes the Stage as Istanbul Hosts First-Ever Slush'D

Istanbul welcomed Slush'D, the community-driven edition of the world's leading startup event Slush for the first time. Originating in Helsinki in 2008, Slush has grown into a global movement that connects founders, investors, and the tech community, with more than 13,000 participants in 2024. Slush'D brings this same spirit to local ecosystems, empowering resilient founders to create impact while staying connected to a global network.

Bringing together global investors, operators, and entrepreneurs across fintech, AI, gaming, and emerging markets, Slush'D Istanbul highlighted Istanbul's strategic location at the nexus of continents where innovation and entrepreneurship converge.

Investment and Finance Office President A. Burak Dağlıoğlu joined the event as the keynote speaker in the opening session titled "Nexus of Digital, Tech and Innovation: Why Invest in Türkiye's Rising Startup Ecosystem." In a fireside chat with TurkNet CEO Yunus Çelebiler, Dağlıoğlu emphasized Türkiye's dynamic startup landscape and the unique value the country offers to global investors and founders.

"Over the past 10 to 15 years, Türkiye has undergone a remarkable transformation in technology and innovation," Dağlıoğlu said. "We have recently seen leading global technology brands establish a presence here, and this is one of the most significant milestones in our ecosystem. Our goal is to see many more technology companies choose Türkiye as their home."

Highlighting the strengths of the domestic market, Dağlıoğlu noted: "With its 86 million population, Türkiye offers a vibrant testbed for companies to introduce new products and services. Our strong banking sector and robust digital infrastructure create an enabling environment for startups to grow and scale. Türkiye consistently ranks high in international indices on digitalization and technology, showing that our market is both dynamic and competitive."

Dağlıoğlu also underlined the surge in early-stage investment: "Between 2010 and 2019, early-stage technology startups attracted an annual average of around USD 100 million. After the pandemic, this figure rose sharply to exceed USD 1 billion annually. This growth reflects not only the strength of founders but also the evolution of the entire ecosystem—accelerators, incubators, angel investors, and VC funds. Today, the ecosystem is so large and diverse that it can no longer be captured in a single chart."

Pointing to Türkiye's role as a regional powerhouse, Dağlıoğlu stressed: "Investments in technology, manufacturing, services, R&D, and logistics demonstrate that Türkiye has become a regional hub. The same is now true for the startup ecosystem. Türkiye has firmly positioned itself as a hub where entrepreneurs, investors, and innovators collaborate to create global impact."

With its entrepreneurial spirit, strategic location, and innovation-driven talent, Türkiye continues to stand out as a rising hub for startups. The participation of the Investment and Finance Office at Slush'D Istanbul reaffirmed the country's commitment to supporting founders, investors, and innovators in building the future.



Türkiye Showcases Growing Investment Power at Private Capital Executive Briefing in Istanbul

Sponsored by the Investment and Finance Office and held in strategic partnership with the Global Private Capital Association (GPCA), Globalturk Capital's 7th Annual Private Capital Executive Briefing took place in Istanbul.

Held under the main theme "Türkiye and Its Environs in Changing Global Investment Dynamics: Capital, Technology and Sustainability," the conference brought together more than 55 international investors and over 300 senior-level participants. Discussions centered on macroeconomic policies, transformations in private equity and debt markets, the rise of technology investments, and sustainable growth strategies.

Vice President Cevdet Yılmaz addressed the conference via video message, while Industry and Technology Minister M. Fatih Kacır, Investment and Finance Office President A. Burak Dağlıoğlu, and Türkiye Wealth Fund (TWF) CEO and Board Member Arda Ermut attended in person.

In his speech, Minister Kacır stated that technological superiority is now not just the driving force of development but also a path toward global leadership. "Our medium-high and high technology exports rose from USD 10 billion in 2002 to USD 101 billion last year. That is a ten-fold leap. High technology production is growing faster than the sector average," the Minister said.

Minister Kacır emphasized that the progress achieved in R&D and technology is yielding concrete results, especially in the rapidly

developing defense industry. "Today, Türkiye is a world leader in military unmanned aerial systems; this is clear proof of our engineering depth and innovative capacity," he said. Minister Kacır added that Türkiye is now developing its own training aircraft, helicopters, maritime platforms, land systems, and satellites, and that the goal is to extend this success story to other sectors.

At the conference, A. Burak Dağlıoğlu delivered a presentation focused on Türkiye's robust economy, which has quintupled in size over the past 22 years despite global challenges, maintaining consistent growth for 20 consecutive quarters. Highlighting Türkiye's strategic location at the crossroads of Europe, Asia, and the Middle East—with access to markets totaling USD 32.1 trillion in GDP and 1.3 billion consumers—Dağlıoğlu underlined Türkiye's role as a manufacturing and export hub, supported by Turkish Airlines' global network covering 131 countries.

Meanwhile, Globalturk Capital Founder and Managing Partner Barış Öney emphasized that the event serves as a unique platform, bringing together senior executives from funds managing a total of USD 3.5 trillion in assets worldwide.

The panels held during the conference focused on regional cooperation, investment and exit strategies, fundraising processes from fund owners, and new investment and exit opportunities offered by Borsa Istanbul and the London Stock Exchange. Participants assessed opportunities that attract international funds within Türkiye's FDI strategy and discussed the direction of investments in industry, technology, energy, health, agriculture, and digitalization over the next five years.



Türkiye Reinforces Position in Islamic Finance Through Participation Banking

The 13th Islamic Economics and Finance Summit was held at Boğaziçi University in Istanbul by the Research Center for Islamic Economics (IKAM) under the İLKE Foundation, in partnership with Anadolu Agency.

The event brought together leading policymakers, industry executives, and academics from the fields of Islamic economics and finance. Delegates included senior representatives of participation banks, venture capital and private equity funds, as well as regulators and other members of the financial services ecosystem.

During the summit, Investment and Finance Office President A. Burak Dağlıoğlu delivered a keynote speech emphasizing the strategic importance of participation banking within Türkiye's financial ecosystem.

In his remarks, Dağlıoğlu noted that participation banking in Türkiye currently accounts for slightly over 8 percent of the total banking system. He emphasized that roughly half of the total financing volume provided by participation banks goes to small and medium-sized enterprises (SMEs), highlighting the sector's value. Dağlıoğlu also pointed out that with the rise of alternative investment instruments such as venture capital and investment funds operating on participation finance principles, the range of participation-based financial products has expanded and diversified.

Touching upon capital markets, Dağlıoğlu underlined the increasing issuance of sukuk, noting that public institutions have also become active issuers. He further highlighted that President Recep Tayyip Erdoğan consistently promotes the development of participation finance, shaping policies and encouraging institutions to strengthen this area.

Concluding his remarks, Dağlıoğlu stated that the Istanbul Financial Center has the potential to become a key regional hub for Islamic economics and finance. He added that Türkiye's long-term goal is to establish itself as a global center in this field and that both financial and non-financial incentives are being implemented to support this vision.

During a panel entitled "Ensuring Economic Justice in the Light of Participation Finance," moderated by Dr. Murat Yaş of Marmara University's Institute of Islamic Economics and Finance, Investment and Finance Office Finance Department Head Dr. Tarık Akın discussed the issue of wealth inequality, one of the world's most pressing challenges, and highlighted how Islamic finance structures could help reduce structural imbalances in the global economy.

Investment and Finance Office remains strongly committed to expanding participation finance and enhancing Türkiye's role in the global Islamic finance ecosystem.



Türkiye and Kuwait Strengthen Economic Ties with High-Level Reception in Kuwait

The Embassy of the Republic of Türkiye in Kuwait hosted a high-level reception during the official visit of a Turkish delegation led by Investment and Finance Office President A. Burak Dağlıoğlu. The event brought together prominent Kuwaiti business leaders, senior diplomats, and distinguished guests, providing a platform to discuss expanding bilateral trade and investment.

In her address, Turkish Ambassador to Kuwait Tuba Nur Sönmez emphasized the strong and resilient relations between the two countries, noting that the political will of both nations' leadership enables closer cooperation across multiple sectors. She added that Türkiye and Kuwait share not only historical and cultural ties but also a foundation of mutual trust that has consistently translated into tangible economic partnerships.

Sönmez affirmed that the Embassy remains committed to facilitating Kuwaiti investments in Türkiye and strengthening institutional ties to support sustainable business partnerships.

Investment and Finance Office President A. Burak Dağlıoğlu

shared insights into Türkiye's improving economic landscape and the diverse investment opportunities available to Kuwaiti investors. He identified key sectors such as trade, defense, and tourism, while also highlighting broader prospects for cooperation across industries.

Dağlıoğlu underlined Türkiye's strategic location and modern infrastructure as key factors making it the nexus of investment. He called for enhanced partnerships to fully unlock the potential of Türkiye-Kuwait economic ties.

Kuwaiti investments in Türkiye have surpassed USD 2 billion, primarily concentrated in finance and real estate. Currently, 427 Kuwaiti companies operate in Türkiye, and trade volume between the two countries reached around USD 700 million in 2024.

The reception concluded with the message that Türkiye and Kuwait are more than trade partners; they are strategic allies shaping a shared future.

By combining Türkiye's dynamic market with Kuwait's financial strength, both nations are well-positioned to achieve lasting economic success and become influential players in the regional and global economy.





Türkiye Showcases Growing Tech and Investment Ecosystem at GITEX GLOBAL

Investment and Finance Office and the Ministry of Industry and Technology made a strong statement at GITEX GLOBAL, one of the world's leading technology and innovation events by unveiling a unified national pavilion under the theme "Turcorn – Invest in Türkiye." This marked Türkiye's first joint participation led by the Investment and Finance Office and the Ministry of Industry and Technology, aiming to further elevate Türkiye's position as the nexus of innovation and investment.

The pavilion featured 23 high-potential Turkish startups across a range of cutting-edge sectors, including AI, fintech, cybersecurity, healthtech, robotics, gaming, and logistics.

Among the showcased startups were ADIN AI, Albert, ArkSigner, B2Metric, Bottobo, Büyütech, Colendi, EDIS, Emece, Ençura, Fizix, Hoppogo, Hypermonk, Macellan, MotionBlur, Navlungo, PulpoAR, RNV AI, RS Research, Saha Robotics, TeamSec, WASK, and Yongatek, reflecting the diversity and depth of Türkiye's rapidly growing tech ecosystem.

On the opening day, Turkish Ambassador to the UAE Lütfullah Göktaş and Consul General in Dubai Onur Saylan visited the pavilion to engage directly with the startups and affirmed Türkiye's strong commitment to innovation-led growth and international collaboration.

As part of the event, Investment and Finance Office Head of Communications Department Gökhan Yücel participated in a high-level panel titled "Capital Under Command: The New Geoeconomics of Investment."

Yücel emphasized Türkiye's unique strategic location at the crossroads of continents and capital flows, highlighting the country's role in shaping the next phase of global tech-driven growth. "Our mission is to position Türkiye as the nexus where investors, startups, and technologies converge to unlock future opportunities," he stated.

The 45th edition of GITEX GLOBAL brought together more than 6,800 technology companies, 2,000 startups, and leaders from over 180 countries to shape the future of digital transformation. Held annually in Dubai, the event serves as a major platform for showcasing breakthrough technologies such as AI, cybersecurity, blockchain, cloud computing, and smart cities.



Türkiye to Host GITEX Ai Türkiye in Istanbul from 2026

Investment and Finance Office, the Ministry of Industry and Technology and KAOUN International have formed a partnership to launch GITEX Ai Türkiye, set to take place in Istanbul in September 2026. The agreement was signed during GITEX GLOBAL 2025 in Dubai.

The signing ceremony featured Investment and Finance Office Head of Communications Department Gökhan Yücel, Director General of National Technology at the Ministry of Industry and Technology Sadullah Uzun, and KAOUN International CEO Trixie LohMirmand. Türkiye's Ambassador to the UAE Lütfullah Göktaş and Consul General in Dubai Onur Saylan, alongside senior public officials, technopark leaders, venture capital fund representatives, technology companies, and scaling startups from both Türkiye and the UAE, also attended.

Commenting on the significance of the event, Investment and Finance Office Head of Communications Department Gökhan Yücel said: "With Türkiye on a mission to position itself as the nexus of the global AI movement, GITEX Ai Türkiye is where capital meets code—accelerating homegrown models and strengthening our digital infrastructure."

Yücel further highlighted Türkiye's rapidly expanding AI ecosystem, "The base is real and investable; 1,059 active AI startups (Q3 2025), over 1,300 certified R&D and design centers, and nearly 12,000 companies across 106 Technology Development Zones.

High and medium-high-tech exports have surpassed USD 100 billion. In 2024 alone, quality FDI projects brought USD 10 billion in capex commitments."

Director General of National Technology at the Ministry of Industry and Technology Sadullah Uzun emphasized the strategic importance of the initiative, "The fact that GITEX Ai Türkiye will be held in our country is a clear demonstration of the maturity of our technology ecosystem and the trust Türkiye inspires internationally.

With our strong production base, skilled talent pool, and dynamic entrepreneurship ecosystem, Türkiye is fully prepared to host this major global event in line with our National Technology Initiative."

Scheduled for September 9–10, 2026 at the Istanbul Expo Centre, GITEX Ai Türkiye aims to become the most global gathering in Türkiye and Eurasia to accelerate adoption, investment, and partnerships in AI.

The event will bring the success of Dubai's global GITEX platform—which convened over 6,800 tech companies, 2,000 startups, and leaders from over 180 countries in 2025—into the heart of Türkiye's technology ecosystem.

Türkiye is ready to position itself as the nexus of digital and innovation.

Türkiye
Yapay Zeka
Zirvesi

Türkiye AI Summit Spotlights AI Ecosystem with BAŞLAT LLM Demo Day

The Türkiye AI Summit convened leading figures from the technology and investment sectors, showcasing Türkiye's growing role in the global AI ecosystem. Organized by the Türkiye Artificial Intelligence Initiative (TRAI) for the eighth time, the two-day event was held under the main theme "Beyond Intelligence." This year's edition welcomed representatives from 340 institutions across various sectors and over 1,500 participants. For the first time, the summit featured three dedicated stages — Vision, Impact, and Innovation — creating a dynamic environment for knowledge exchange and collaboration.

A major highlight of this year's summit was the final of the BAŞLAT LLM Impact Program, a joint initiative by Meta, Hello Tomorrow Türkiye, and TRAI. Designed to promote technology-focused entrepreneurship, the program supports startups developing generative AI and open-source LLM solutions, aiming to foster meaningful impact in Türkiye and beyond. The BAŞLAT LLM Demo Day, held in partnership by the Investment and Finance Office and Meta, featured keynote speeches and an award ceremony celebrating top innovators in the field.

Investment and Finance Office Vice President Bekir Polat and Meta Türkiye and Azerbaijan Public Policy Director Sezen Yeşil delivered keynote speeches on the Vision Stage. In his address titled "Scaling the Social and Economic Impact of AI Technologies in Türkiye and the Broader Region," Polat underlined Türkiye's rapidly expanding technology and entrepreneurship

ecosystem, stating that "Türkiye's technology and entrepreneurship ecosystem has grown into one of the fastest growing in Europe. Over the past four years, Türkiye has received more than USD 5 billion in investments in this domain — a testament to our growing digital economy and the investor confidence in our country."

On the Innovation Stage, Investment and Finance Office Communications Department Head Gökhan Yücel and Meta Regional Policy Campaigns and Programs Lead Aanchal Mehta held a fireside chat titled "The Role of Cross-Sectoral Collaboration in AI Adoption." The discussion explored how different industries in Türkiye are integrating AI into their operations. Yücel emphasized Türkiye's strong talent base, noting that "Türkiye boasts one of the largest youth talent pools in Europe — a digitally native generation with a median age of 34 and a growing base of ICT professionals. This demographic advantage gives us the capacity to sustain and scale innovation." He also highlighted early-stage investment growth, adding that "early-stage funding in Türkiye jumped from USD 815 million between 2010 and 2020 to USD 5 billion in the last four years, placing Türkiye among the top performing ecosystems in Europe."

The program concluded with the BAŞLAT LLM Awards Ceremony, where nine finalist startups presented their projects. Investment and Finance Office Sectoral Activities Expert Bilal Şamil Okan served on the jury panel. The top three winners — F-Ray Financial Technologies, OCTAPULL, and Time Reactor — shared a total prize of USD 50,000.

Since its launch in 2020, the BAŞLAT LLM Program has supported more than 80 startups, helping them secure over USD 8 million in investments.



Türkiye's Resilience and Growth Highlighted at the XVIII Verona Eurasian Economic Forum

The XVIII Verona Eurasian Economic Forum was held in Istanbul, featuring opening remarks by Culture and Tourism Minister Mehmet Nuri Ersoy, Energy and Natural Resources Minister Alparslan Bayraktar, and other distinguished speakers, including Investment and Finance Office Vice President Bekir Polat.

During his address, Polat highlighted that Türkiye is viewed by international investors as a resilient and fast-growing economy, achieving an average annual growth rate of 5.3 percent over the past two decades. He

also emphasized Türkiye's young population with an average age 34.4, strategic location at the nexus of Europe, Asia, and the Middle East, as well as massive infrastructure investments—USD 300 billion in the past 20 years and another USD 200 billion planned for the next two decades.

With reference to the recent changes in the global investment paradigm, Polat also that 75 percent of new global FDI targets future-shaping sectors, with USD 370 billion invested in AI infrastructure, calling data "the new oil of the digital economy."

Türkiye continues to strengthen its position as the nexus of talent, innovation, and technology with ongoing reforms and a forward-looking vision.



7th Digital CEO & Leaders Summit Convenes in Izmir

The 7th Digital CEO & Leaders Summit brought together leading figures from the business world under this year's theme of "The NexTTT – Transformation, Technology, Trends" in İzmir. The summit focused on the global economic future through the lens of green transformation, digitalization, and sustainable growth.

Trade Minister Prof. Dr. Ömer Bolat delivered the keynote address, while the event also featured speeches by İzmir Governor Süleyman Elban, Investment and Finance Office Vice President Bekir Polat, and Türkiye Exporters Assembly President Mustafa Gültepe.

In his remarks, Polat outlined the official mandates of the Investment and Finance Office, followed by insights into Türkiye's FDI performance and strategy with a focus on the country's strong track record in both digital and green transformation.

The summit served as a platform to explore new opportunities emerging from transformation, technology, and trends, uniting public and private sector representatives around a shared vision. Aligned with this vision, the Investment and Finance Office continues to strengthen Türkiye's position as the nexus of digital, technology, and sustainability within the global investment ecosystem.



Investment and Finance Office Cohosts the Trade and Investment in Türkiye Conference in Vienna

Investment and Finance Office and the Austrian Federal Economic Chamber cohosted the Trade and Investment in Türkiye Conference in Vienna.

Among the attendees were Investment and Finance Office Vice President Bekir Polat, Türkiye's Ambassador to Austria Gürsel Dönmez, and Austrian Federal Economic Chamber Vice President Wolfgang Hesoun, as well as numerous Turkish and Austrian business leaders.

Ambassador Dönmez highlighted

that bilateral trade volume between Türkiye and Austria reached EUR 4.7 billion in 2024, reaffirming strong and enduring ties between the two countries.

Meanwhile, in a presentation titled "Building Strategic Bridges Through Investment and Innovation", Polat underscored Türkiye's surge in innovation. "Over USD 5 billion has been invested in Türkiye's tech startups over the past four years, reflecting strong momentum in digital transformation and sustainability," he said.

The conference also featured a panel discussion moderated by Investment and Finance Office Country Advisor Faruk Kurtulmuş, exploring what makes Türkiye an attractive destination for Austrian investors.



Investment and Finance Office Highlights Türkiye's Rising Role at the E-Commerce and Retail Summit

The E-Commerce and Retail Summit brought together leading figures from public institutions, finance sector and business ecosystem at the Istanbul Finance Center.

Speaking at a panel titled "New Generation E-Commerce and Retail Ecosystem", Investment and Finance Office Vice President Bekir Polat highlighted Türkiye's growing

prominence in the e-commerce sector. "

In his speech, Polat emphasized that out of Türkiye's population of 85 million, 70 million are internet users, and 45 million actively shop online. Highlighting that Türkiye is one of the youngest and largest digital markets in Europe, Polat stated that Türkiye's fintech sector attracted USD 400 million in the last 4 years.

With its young and tech-savvy population, Türkiye stands as the nexus of talent.



France-Türkiye Business Forum Sets the Stage to Strengthen Economic and Investment Relations

The France-Türkiye Business Forum, hosted by Business France in Paris, served as a significant platform to strengthen economic and investment relations between the two countries. The forum brought together more than 200 participants, including key leaders such as Investment and Finance Office Vice President Bekir Polat, Ambassador of Türkiye to France Yunus Demirer, Business France Acting CEO Benoit Trivulce, and representatives from the business sector.

During his keynote remarks, Polat emphasized that Türkiye has maintained an average annual growth rate of 5.3% over the past 22 years, establishing itself as a stable investment hub in the

region. He highlighted Türkiye's role as a regional export base and underscored the wide range of opportunities it offers to investors. Polat also noted the advantages of Türkiye's strategic location, skilled talent pool, advanced infrastructure, and strong production capacity, all of which reinforce its position as the nexus of investment.

Polat further stressed that Türkiye offers a secure and sustainable environment for FDI and stated that existing economic cooperation with France is expected to deepen further through increased bilateral investment.

In this context, the forum was regarded as a key step in fostering collaboration between the Turkish and French business communities and advancing long-term economic ties.



Investment and Finance Office Participate in Türkiye-Spain Business Networking Event

Investment and Finance Office participated in the Türkiye-Spain Business Networking Event, hosted by the Istanbul Chamber of Commerce (ITO) in partnership with the Turkish-Spanish Chamber of Commerce and Industry.

The event focused on strengthening economic ties, exploring investment opportunities, and fostering direct connections between business leaders from both countries. Key speakers included Investment and Finance Office Vice President Bekir Polat,

ITO Board Member Bahadır Yaşık, Turkish-Spanish Chamber of Commerce and Industry Chairwoman Yasemen Korukçu, and Deputy Head of Mission at the Embassy of Spain in Ankara Gonzalo Álvarez Garrido.

During the event, Investment and Finance Office Analyst Anas Makhmalji Khoga shared insights into Türkiye's investment environment and key sectors with high potential for Spanish investors.

The event concluded with a networking dinner, promoting future cooperation between Turkish and Spanish businesses.



Mobidictum Conference Gathers Gaming Leaders in Istanbul

Mobidictum Conference 2025 – one of the region's largest game industry events – took place in Istanbul, bringing together technology companies and executives from around the world.

Investment and Finance Office Vice President Bekir Polat participated in the conference as a panelist, discussing the government initiatives aimed at further advancing the gaming ecosystem.

“Rather than treating gaming merely as entertainment, the Turkish government views the sector as a strategic, export-driven, and technology-intensive field — and its support architecture clearly reflects this vision” Polat remarked.

Polat also touched on infrastructure and incentives, export and internationalization, ecosystem development, venture capital, and the gaming ecosystem in Türkiye.

Türkiye is taking firm steps toward becoming the nexus of innovation, channeling greater focus and energy into emerging sectors such as gaming.



The 6th FDI and Cities Forum Explores the Role of FDI in City Reconstruction

The 6th FDI and Cities Forum was held in Istanbul by the Boğaziçi University Development Foundation (BUVAKIF) and ESSCA School of Management – ESSCA EU Asia Institute, in partnership with Boğaziçi University and Investment and Finance Office.

Held under the theme “Foreign Direct Investment and the Post-Conflict Reconstruction of Cities,” the forum explored the role of FDI in rebuilding cities affected by conflict and fostering sustainable, inclusive urban growth.

During the panel titled “Enhancing Regional Development Through FDI: The Türkiye Experience,”

moderated by YASED International Investors Association Secretary General Serkan Valandova, and held within the session “Türkiye’s FDI Strategy and City-Level Investment Promotion,” Investment and Finance Office Strategy Department Head Mahmut Muhiddin Keskin shared insights on Türkiye’s FDI policy framework and regional investment promotion practices. The discussion highlighted how effective policy implementation and high-quality investments contribute to balanced regional development and economic resilience across Türkiye’s cities.

As the nexus of resilience, Türkiye continues to encourage international partnerships and sustainable investments that strengthen regional economies and urban development.



Global Islamic Finance Forum 2025 Held in Kuala Lumpur

The Global Islamic Finance Forum 2025 (GIFF) was held in Kuala Lumpur under the theme “Bridging Tradition and Tomorrow: Advancing Business, Empowering Communities.”

Representing the Investment and Finance Office, Vice President Furkan Karayaka, Head of Finance Department Tarık Akin, Country Advisor Bilal İlhan, and Analyst Beyza Topuz attended the event.

The forum gathered over 1,000 participants from 45 countries across more than 20 sessions, with Türkiye represented through a special address by Ibn Haldun University Board of Trustees Deputy Chairman Necmeddin Bilal Erdoğan.

On the sidelines of the forum, Investment and Finance Office officials held B2B meetings with key stakeholders.

A MoU was signed between the Insurance Association of Türkiye (TSB) and the Malaysian Takaful Association (MTA), marking a new milestone in Türkiye–Malaysia cooperation. This was a direct outcome of the “Forging Future in Islamic Finance: Türkiye–Malaysia Business Forum” hosted by the Investment and Finance Office earlier in 2025.

A MoU was signed between the Türkiye Sigorta Birliği (TSB) and the Malaysian Takaful Association (MTA), marking a new milestone in Türkiye–Malaysia cooperation. This was a direct outcome of the “Forging Future in Islamic Finance: Türkiye–Malaysia Business Forum” hosted by the Investment and Finance Office earlier in 2025.



Investment and Finance Office at the Islamic Finance Forum 2025 in Baku

The Islamic Finance Forum 2025 was held in Baku, Azerbaijan, serving a high-level platform for dialogue and collaboration on advancing Islamic finance across the region.

Investment and Finance Office Finance Department Head Tarık Akin, delivered the opening remarks, participated as a panel speaker, and later presented certificates to students during the closing session.

In his remarks, Akin underlined that supporting the development of Islamic finance in Azerbaijan is among Türkiye’s strategic priorities, highlighting that sharing Türkiye’s experience in this field plays a crucial role in fostering regional financial integration and deepening bilateral economic cooperation.

As part of the program, the Investment and Finance Office delegation also held constructive discussions with the Central Bank of the Republic of Azerbaijan, MÜSİAD Azerbaijan, and Invest AZ, focusing on expanding cooperation and exploring new avenues for partnership in Islamic finance.



Innovation and Technology Meet at TIW 2025

Hosted by the Türkiye Exporters Assembly, the 12th Türkiye Innovation Week once again brought together the brightest minds in innovation, technology, and entrepreneurship. From academics to students, startups to investors, thousands of innovation enthusiasts of all ages gathered to explore groundbreaking ideas and inspiring success stories shaping the future.

The event began with a keynote by Trade Minister Ömer Bolat, who emphasized Türkiye's

determination to boost exports under all conditions. Minister Bolat highlighted a strong focus on high value-added exports, driven by increased R&D, technology, AI, branding, and innovation in export-oriented products and services.

Experts from various industries took the stage throughout the event, offering inspiring insights and interactive sessions in a dynamic atmosphere. Investment and Finance Office hosted a booth showcasing Türkiye's "Nexus of the World" vision and underlined the country's strategic position in the global investment and innovation ecosystem.



BASF Expands Production Line at Dilovası Plant

Celebrating 160 years globally and 145 years in Türkiye, BASF has marked a significant milestone with the inauguration of a new dispersions production line at its Dilovası plant. This strategic investment is designed to meet the needs of local and regional customers in the decorative paints and construction chemicals sectors, while driving innovation across the industry.

The opening ceremony was attended by Investment and Finance Office Vice President Bekir

Polat, officials from the German Embassy and Consulate, as well as representatives from business and industry associations. In his remarks, Polat underlined the alignment of BASF's investment with Türkiye's 2024–2028 Foreign Direct Investment Strategy, stating: "We see this investment as a contribution to Türkiye's sustainable growth vision. It is a success story that combines green production, qualified employment, and enhanced export capacity."

This investment strengthens BASF's production network while boosting Türkiye's supply capabilities for customers across the Middle East and North Africa, further reinforcing the country's role as the nexus of value chains.



Touché Privé Secures USD 5 Million for GCC Expansion

Türkiye-based modern modest fashion brand Touché Privé secured a USD 5 million Sharia-compliant growth facility from Amplify Growth Partnership to power its expansion across the Gulf Cooperation Council (GCC), with a primary focus on Saudi Arabia.

Structured as growth debt, the facility will fund planned flagship stores in the region and strengthen the brand's omnichannel presence across key Gulf markets.

Touché Privé reports strong commercial momentum, with global demand for its design-led collections driving projected 2024 revenue of around USD 30 million and year-over-year growth exceeding 100 percent.

Serving customers in more than 100 countries, the brand targets women aged 20–45 through a blend of e-commerce and physical retail, positioning the company to scale efficiently as it deepens its footprint in the GCC.

"Saudi Arabia is inspiring transformation and modernization globally, from innovation to fashion. With Amplify Growth's support, we are doubling down on our expansion across the GCC. Our mission is to empower women to express themselves confidently through design, community, and modern modesty," said Touché Privé CEO Enes Can Büyükköse.

The new facility aligns with Touché Privé's strategy to anchor itself in Saudi Arabia—one of the region's fastest-growing fashion markets—while advancing discussions with leading retail partners for prime-location store openings and enhancing logistics and customer experience capabilities across the region.

Amplify Growth Partnership is a private credit platform jointly established by Ajeej Capital and Nuwa Capital. Managed out of the Dubai International Financial Centre and regulated by the Dubai Financial Services Authority, the fund provides flexible, non-dilutive capital solutions to technology-enabled and consumer-focused companies.

As one of the region's most dynamic economies, Türkiye has established itself as a regional hub for innovation, production, and design-driven entrepreneurship. Its ability to bridge global markets with local creativity continues to attract international investors and brands seeking scalable growth opportunities.

This strong ecosystem enables companies like Touché Privé to expand confidently beyond borders while showcasing Türkiye's capacity to generate globally competitive, value-added enterprises.



Dutch Raben Group Incorporates Türkiye into Pan-European Network as Key Hub for Logistics Chain

Dutch logistics giant Raben Group expanded its pan-European network to include Türkiye, positioning the country as a central hub for faster trade between Europe, the Middle East, and Asia.

With Türkiye's growing role as the nexus of manufacturing and exports, the company aims to strengthen supply chain efficiency and provide more sustainable transportation routes across the region.

Raben Group CEO Ewald Raben highlighted Türkiye's dynamic market and strategic location, noting that exporters can now store goods locally and deliver them to EU markets within 24 hours.

The company aims to generate EUR 30 million in turnover from its Turkish operations within three years as part of its 2030 strategy, which focuses on green logistics, digitalization, and expanding network connectivity.

Led by Managing Director Selman Çoban, Raben Türkiye plans to open new facilities in Bursa, Izmir, and Istanbul, along with branch offices in Ankara and Mersin.

The company will initially focus on road freight, before expanding into storage and integrated logistics services, catering to sectors such as automotive, FMCG, and industrial goods.

"Türkiye's logistical advantages allow us to serve both European and Asian markets with equal efficiency," Çoban said.

Ewald Raben emphasized that, given Türkiye's location at the nexus of continents, the company regards it not only as an operational center but, more importantly, as a future logistics base to support regional supply chains. He also underlined the potential of the Zangezur Corridor—a transport route set to link the South Caucasus to Türkiye—which could significantly reduce delivery times and costs, further integrating Türkiye into global supply chains. "This corridor could be a game changer for regional trade and energy transport," he added.

Sustainability remains central to the company's expansion plans. Raben Group is investing in eco-friendly fleets, renewable energy, and digital optimization tools to reduce its carbon footprint.

Its digital platform, myRaben, enables real-time shipment tracking, predictive analytics, and transparent client communication, enhancing service quality across its 170 warehouses in 17 countries.

Employing over 13,000 people and managing 19.2 million shipments annually, Raben Group views Türkiye as a key gateway toward its vision of becoming the most sustainable logistics network in Europe and beyond.



The 14th Annual Invest in Türkiye Forum Sheds Lights on Türkiye-UK Trade Relations

Co-hosted by Investment and Finance Office and delivered by EEL Events, the 14th Annual Invest in Türkiye Forum 2025 brought together leading industry pioneers and decisionmakers to explore Türkiye's top investment opportunities.

The event opened with a keynote address by the Ambassador of

Türkiye to the UK Koray Ertaş, followed by panels on Türkiye-UK trade relations, private equity, and M&A dynamics.

During the panel "Türkiye's Investment Outlook – Insights from Business Leaders," Investment and Finance Office Financial Investments Unit Manager Kaan Masatçı highlighted Türkiye's robust investment climate, sectoral growth potential, and macroeconomic direction, underlining the country's strategic role as the nexus of investment.

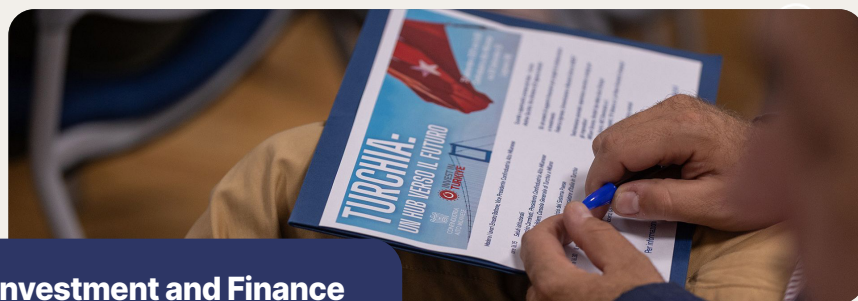


SuperReturn Global Infrastructure Conference Held in London

Investment and Finance Office Country Advisor to the UK Enes Güzel participated in the SuperReturn Global Infrastructure Conference 2025 in London, a notable platform where infrastructure investment leaders from around the world gathered to exchange views on sustainable investment strategies and key sector trends.

As part of the conference, Güzel chaired the panel "Spotlight on Green, Social and Sustainability" and also contributed as a panelist in the session "Where to Invest?," where he highlighted Türkiye's infrastructure investment opportunities.

Investment and Finance Office remains committed to promoting Türkiye's strategic position as the nexus of the world, with a strong focus on key sectors such as infrastructure.



Investment and Finance Office Cohosted the "Türkiye: A Hub Towards the Future Forum in Italy"

Investment and Finance Office co-hosted the "Türkiye: A Hub Towards the Future" Forum with Confindustria Alto Milanese in Legnano, Italy.

With 65 participants from Italian companies and officials, the forum opened with welcoming remarks by the Consul General of Türkiye in Milan Mehmet Özöktem, and Confindustria Alto Milanese President Maurizio Carminati, followed by a keynote speech from the Ambassador of Italy to Türkiye

Marrapodi, Giorgio.

Investment and Finance Office Country Advisors Gino Costa and Alfredo Nocera delivered a presentation on "Economic and Industrial Scenario in Türkiye: Data, Trends, and Opportunities for FDI," focusing on the automotive industry, green growth, and chemicals, and emphasizing Türkiye's pivotal role as the nexus of investment.

The event provided Italian companies with a comprehensive overview of Türkiye's economic and industrial ecosystem, highlighting its competitive advantages, growth opportunities, and potential areas of collaboration.



Türkiye and Spain Sign MoU to Boost Bilateral Investment and Trade Relations

The Turkish-Spanish Chamber of Commerce and Madrid Chamber of Commerce signed an MoU to enhance bilateral investment and business collaboration between Türkiye and Spain.

Signed by the Madrid Chamber of Commerce President Ángel Asensio Laguna and Investment and Finance Office Country Advisor Yasemen Korukçu, the agreement reflects the shared commitment of both countries to deepen economic ties, promote bilateral investment opportunities, and foster stronger

partnerships between Turkish and Spanish enterprises.

In 2024, the bilateral trade volume between Türkiye and Spain reached USD 19.15 billion, with Türkiye exporting goods worth USD 9.78 billion and importing USD 9.37 billion from Spain.

From 2002 to October 2024, total direct investments from Spain to Türkiye amounted to USD 11.4 billion, while Turkish investments in Spain totaled USD 503 million during the same period. This latest agreement is expected to further advance bilateral economic relations and create new opportunities for cooperation between the two countries' business communities.



Türkiye's Renewable Energy Outlook Presented During China Wind Power 2025

China Wind Power 2025 brought together leading companies in renewable energy generation, equipment manufacturing, and technology development in Beijing.

Representing the Investment and Finance Office, Project Manager Ahmet Sami Yavuz, Country Advisor Ahmet Serhat Turan, and Energy Sector Expert Harun Köksal attended the event.

On the sidelines of the event, during the panel titled "International Wind Power Market Development Trends and Investment Opportunities," Harun Köksal delivered a presentation titled "Renewable Energy Outlook in Türkiye: Wind Power Focus," sharing insights on Türkiye's energy transition, sectoral potential, and expanding investment landscape.

Türkiye continues to strengthen its role as the nexus of sustainability in global energy markets.



Investment and Finance Office Participates in G-SUMMIT 2025

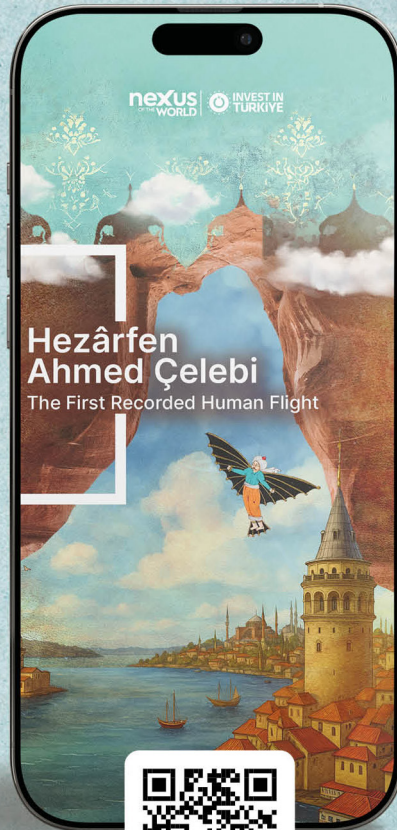
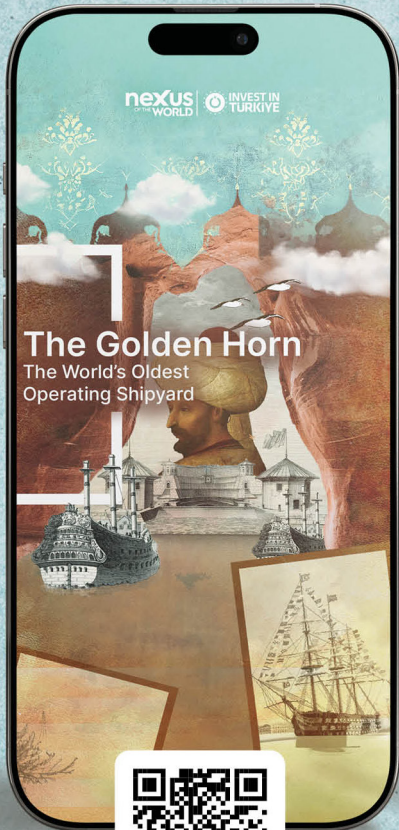
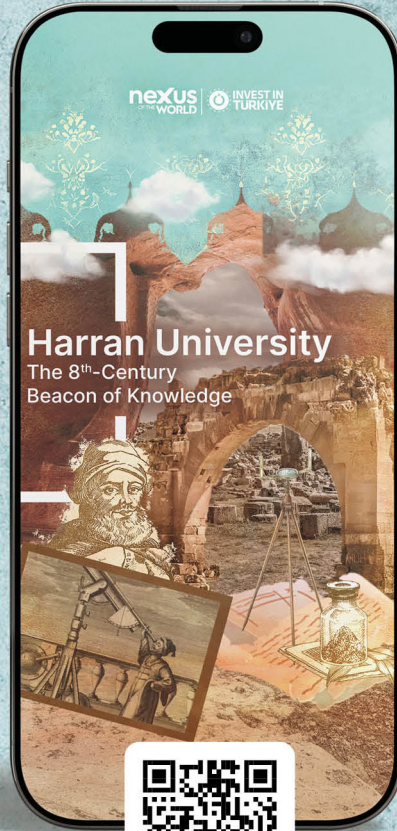
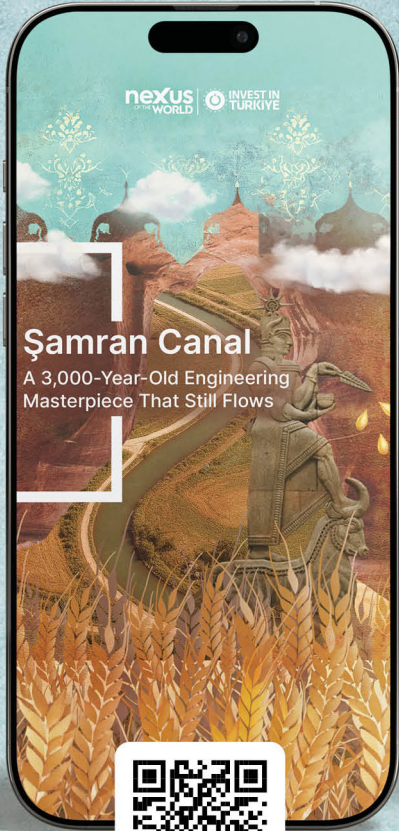
Investment and Finance Office Country Advisor Sujeong Kim participated as a guest speaker at South Korea's leading global startup festival Gyeonggi Startup Summit (G-SUMMIT 2025).

During the "International Institutional Session", Kim showcased Türkiye's vibrant startup and innovation ecosystem, highlighting its emergence as a rising hub for early-stage investments.

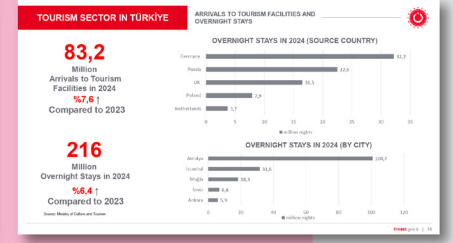
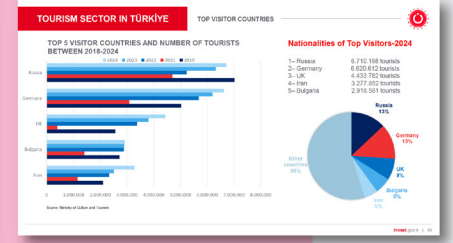
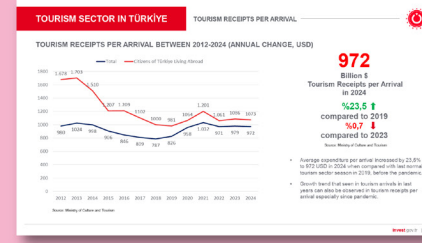
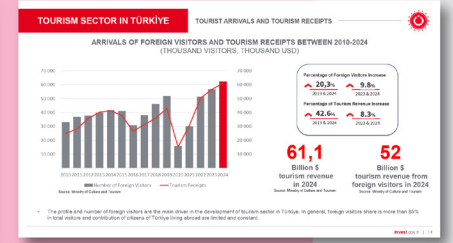
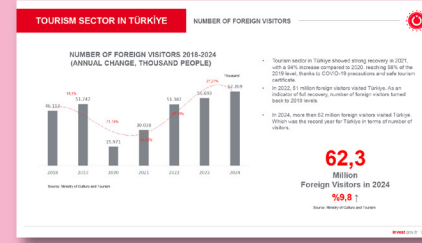
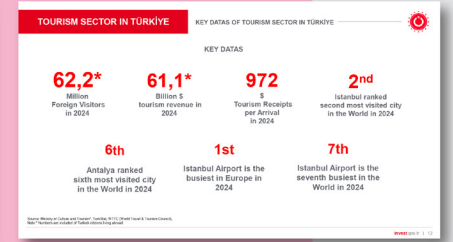
The presentation also outlined government support programs, global expansion opportunities, and success stories from key verticals such as fintech, gaming, and e-commerce.

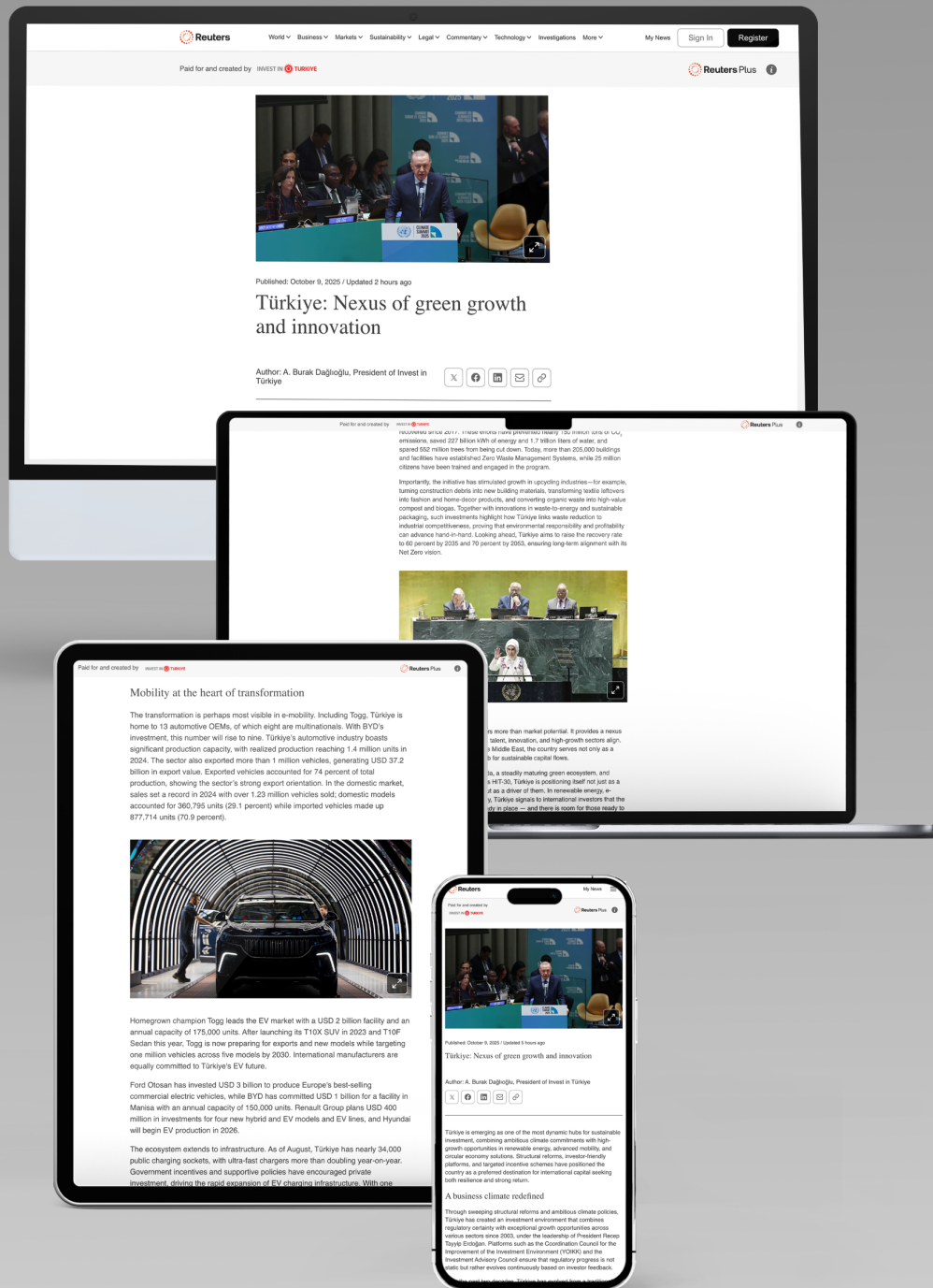
Hosted by Gyeonggi Province and organized by the Gyeonggido Business & Science Accelerator (GBSA), G-SUMMIT gathered startups, investors, corporates, and public institutions to foster open innovation and international collaboration.

Türkiye continues to position itself as the nexus of innovation, connecting technology, entrepreneurship, talent, and strategic partnerships.



TOURISM SECTOR IN TÜRKİYE





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Foreign Direct Investment in Türkiye Century



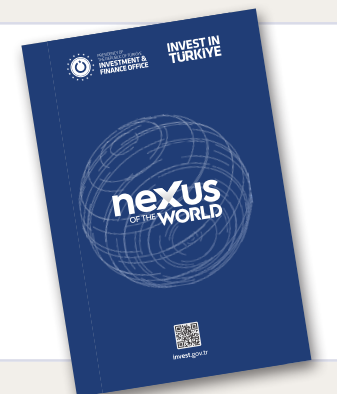
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Why Invest in Türkiye in a Nutshell



WHY TÜRKİYE

TÜRKİYE: HUB FOR INNOVATION AND GROWTH

Within a 4-hour flight, easy access to multiple markets of USD 32.1 trillion GDP, USD 10.3 trillion trade, and 1.3 billion people.

Booming economy reaching **1,358 billion in 2024**, up from USD 238 billion in 2002.

Over **USD 273 billion** of FDI between 2003-2024, while the total amount of FDI attracted between 1980-2002 stood at USD 15 billion.

ACCESS TO MULTIPLE MARKETS

EURASIA

GDP: \$2.8 trillion
Import: \$467 billion
Population: 244 million

MENA

GDP: \$4.4 trillion
Import: \$1.5 trillion
Population: 472 million

EUROPE

GDP: \$24.9 trillion
Import: \$8.3 trillion
Population: 595 million

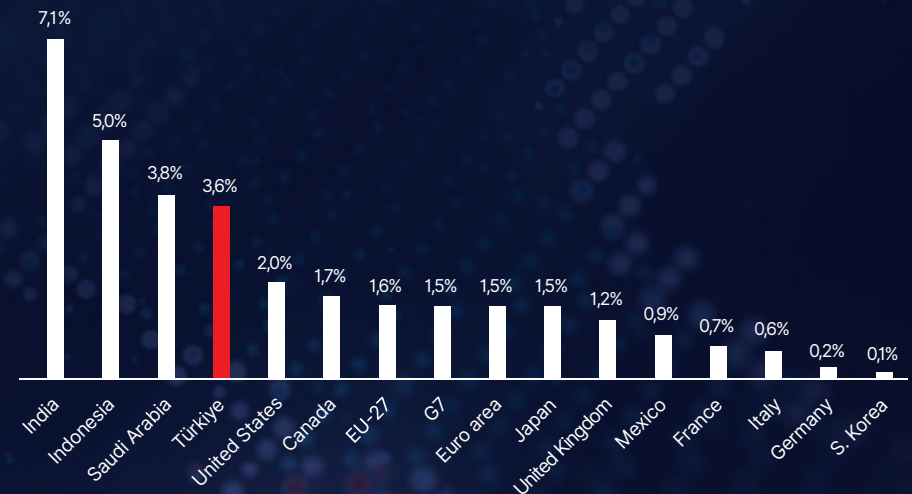
TOTAL

GDP: \$32.1 trillion
Import: \$10.3 trillion
Population: 1.3 billion

Source: IMF, WTO, TurkStat 2024

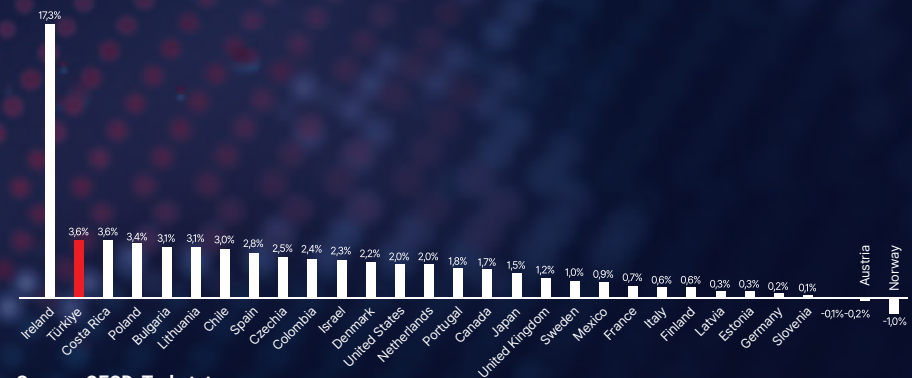
REAL GDP GROWTH (2025-H1, year on year growth)

G20 Economies



Source: OECD, Turkstat

OECD Economies



Source: OECD, Turkstat

TÜRKİYE

was the fastest growing economy of the OECD members during 2003-2024, with an average annual growth rate of

5.3%

CUMULATIVE FDI INFLOWS TO TÜRKİYE (USD BILLION)



- Investment incentives as well as R&D support.
- Equal treatment to national and global investors guaranteed by law.
- 7 days to set up a company in Türkiye, while it takes an average of 8,5 days in OECD high-income countries.
- (World Bank Doing Business 2020)

HIGHLIGHTS

The fastest growing economy in Europe and one of the fastest growing economies in the world with an average annual GDP growth rate of 5.3% over the past 21 years.

(2003-2024, TurkStat)

SOPHISTICATED CONSUMER BASE

A population of 85.7 million, half of which is under the age of 34,4.

(2024, TurkStat)

Largest youth population compared with the EU.

(2023, Eurostat)

96.4 million fixed and mobile broadband internet subscribers.

(2024, Information and Communications Technologies Authority)

SKILLED AND DEDICATED LABOR FORCE

Around 36 million young, well-educated and motivated professionals.

(2024, Turkstat)

Around 960,000 students graduate annually from 208 universities.

(2024, CoHE)

TÜRKİYE'S INFRASTRUCTURAL DEVELOPMENT

\$ USD 215 Billion

Total value of PPP contracts in Türkiye during the 1986-2024 period.

272

Total number of PPP projects completed in Türkiye during the 1986-2024 period.

27,797

Total number of hospital beds under PPP projects. 18 healthcare campuses have been completed with a total number of 27,797 bed capacity.

58

Number of airports in Türkiye increased from 26 in 2002 to 58 by 2024.

Who we are

Investment and Finance Office is the official organization that:

- Promotes the investment environment of Türkiye and provides assistance to investors.
- Reports directly to the President of the Republic of Türkiye.

How we help

- Multilingual (Turkish, English, German, French, Italian, Arabic, Spanish, Chinese, Japanese and Korean)
- One-Stop-Shop approach
- Result-oriented
- Private sector approach with full confidentiality
- Focusing on high-tech, value-added and employment generating investments.

What we do

- Presenting investment opportunities to the investors and providing assistance during all the stages of their investments.
- Serving as the reference point for international investors and the point of contact for all institutions engaged in promoting and attracting investments at national, regional and local levels.
- Offering free-of-charge services including market information and analyses, site selection, B2B meetings, coordination with relevant governmental institutions, and facilitating legal procedures and applications such as establishing business operations, incentive applications, obtaining licenses and work permits.

OUR GLOBAL LOCATIONS

-  USA
-  GERMANY
-  ITALY
-  SPAIN
-  NETHERLANDS
-  TÜRKİYE
-  S. ARABIA
-  UAE
-  QATAR
-  CHINA
-  S. KOREA
-  JAPAN
-  UK
-  SINGAPORE
-  MALAYSIA

SECTORS

- Agrofood
- Automotive
- Chemicals
- Defense & Aerospace
- Energy
- Financial Investments & Startups
- ICT
- Infrastructure
- Life Sciences
- Machinery
- Business Services
- Financial Services
- Mining & Metals
- Real Estate
- Tourism



Explore untapped investment opportunities across a variety of industries in Türkiye.

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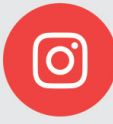
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