







Investment Office President Arda Ermut visited Tokyo between July 23-26 to meet with top executives of more than 15 Japanese giants, including **Mitsui, Mitsubishi** and **Nippon.** 





### Message from the Investment Office

The Investment Office's agenda in recent weeks included the inauguration of a strategic project—DP World Yarımca Railway. Highlighting Turkey's geostrategic role in its region, DP World Yarımca is now connected to Turkey's railway network, which serves as a link between China and Europe.

We also held roadshows in Japan and Germany and met with top executives of Japanese and German giants, including Mitsui, Mitsubishi, Nippon, and Siemens.

Arda ERMUT President, Investment Office

## TURKEY STARTS TECH-DRIVEN INDUSTRY INITIATIVE

Tech-Driven Industry Initiative, also known as the "end-toend localization" plan, which the Ministry of Industry and Technology has been working on for a long time, was published in the Official Gazette. The program aims to curtail dependence on imports of strategic goods and could eventually have a positive effect on the current account deficit to the tune of USD 30 billion.



REPUBLIC OF TURKEY MINISTRY OF INDUSTRY AND TECHNOLOGY

Speaking about the program, Minister of Industry and Technology Mustafa Varank stated that the program was prepared to permanently reduce the current deficit and provide GDP growth under the leadership of technology. "It will be a result-oriented program based on the commercialization of products resulting from R&D activities and the increase in domestic added-value. With the decrease in the ratio of imported intermediate goods in industry, our current deficit will decrease permanently, and our hand will be strengthened in global competition," Varank said.

**Investor calls** 

will be made for

these products

The share of intermediate goods imports in Turkey's manufacturing will be reduced and Turkey will gain an edge in global competition

R&D investment and incentives will be managed through a **single platform** 

TUBİTAK, KOSGEB, Industry and R&D supports and Investment Incentives will be defined **end-to-end**, and it will be designed on spreading the benefit to the whole

A process will be put in place where the product is supported from concept phase to marketing and monitored in its journey from R&D to investment and from production to marketing

The target is to increase the share of medium-high and high-tech products in industrial exports from 39% to **50%** 

The investments supported in the program shall receive **strategic investment incentives.** 

Investments over TRY 50 million will be able to benefit from project-based incentives

First application will

begin in the

machinery sector

Development agencies will play an active role in the introduction of the program to investors and in manufacturer-purchaser matching

The Ministry of Industry and Technology will create schedules for all projects slated to be supported and monitor closely **all R&D and investment processes** 

The **purchase guarantee** mechanism will also operate in projects where

**KNOW?** 

the state is the buver

**300+** product types will be localized within the scope of Tech-Driven Industry Initiative δτο

**USD 30 BILLION WILL REMAIN** 

**IN TURKEY ANNUALLY** 

03

**INVEST IN TURKEY** 

## TURKEY MARKS COMPLETION OF ISTANBUL-IZMIR HIGHWAY AND BURSA CITY HOSPITAL

**President Recep Tayyip Erdoğan** recently inaugurated the new megahighway project linking Istanbul and Izmir, which by population are respectively Turkey's largest and third largest cities. He also was able to mark the opening of Bursa City Hospital, the 10<sup>th</sup> hospital in a series of 31 throughout Turkey.





New Istanbul-İzmir highway cuts travel time in half to

hours

**KNOW?** 

3.5

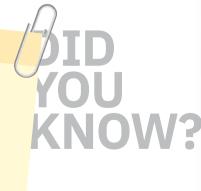
Addressing the audience at the inauguration of the Istanbul-Izmir highway, President Erdoğan said that Turkey has turned into a country that practices its sovereignty thanks to the reforms, services, and investments implemented during the last 17 years. "If Turkey is still standing tall despite all the negativities, we owe it to the place to which we have brought our country," Erdoğan emphasized.

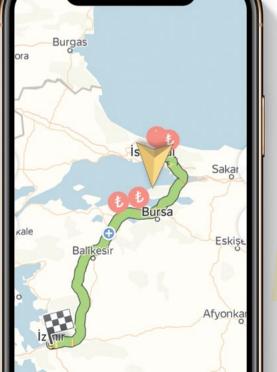
> The USD 11 billion project, which cuts the travel distance by around 100 km and thus saves drivers fuel and time, was financed by a joint venture group under the Build-Operate-Transfer model. The joint venture group will administer the highway for about 22 years.

On the other hand, Bursa City Hospital is the 10<sup>th</sup> city hospital in Turkey to be opened as part of an ambitious plan to create a total of 31 city hospitals throughout the country. With its capacity of 1,355 beds, the total capacity of city hospitals in Turkey has reached 13,417.

**1.7 million** vehicles crossed the Istanbul-Izmir highway in 9 days

Turkey plans to build 31 city hospitals with a total bed capacity of **44,846** 





NEWSLETTER 📾 September'19

## **DP WORLD YARIMCA CONNECTS THE** SEA WITH THE SILP ROA

DP World Yarimca, one of Turkey's largest container terminals, joined the main international rail network and now serves as a link between China and Europe.

Having started operations in Turkey's İzmit Bay in 2015, DP World Yarımca is now connected to the country's railway network, enabling the terminal to integrate with anywhere that is within the reach of Turkey as well as the Caspian Sea and China via the Kars-Tbilisi-Baku Railway.

**1.3 million TEU** Handling capacity of DP World Yarımca.

Number of employees.



linkages across the world. "With the

commissioning of this railroad, we

are offering Yarimca access to each

single point in Turkey where there is an available railroad network. Our primary

objective is not only to boost port and

to ensure that investors operating in

railroad investments in Turkey, but also

Turkey have easy access to every corner of our country and to the entire world.

Our team at the Investment Office has

always attached priority to such multi-

faceted investments like DP World, and

we will continue to do so." said Ermut.

The railway integration will expand DP World Yarımca's footprint to various inland provinces including Ankara, Eskişehir, Bilecik, and Kütahya, allowing the terminal to ensure safe and economic transport of metals, minerals, ore, marble, and machinery to the port from where they will then be shipped worldwide.

Speaking at the inauguration, the head of the Investment Office Arda Ermut highlighted the importance of this connection, as it would provide transportation facilities and

#### **DP World in Figures**

87 Number of operating

**INVEST IN TURKEY** 

Number of countries of continents.

45,000 Number of employees worldwide.

terminals.

marine and inland

operations across six

SD 550 million

### 71.4 million TEU Total handling volume of DP World in 2018.

#### **DP World Yarımca in Figures**



One of the largest container terminals in the Marmara region.

Located on 46 hectares of land.

Total investment amount.



## **YOIKK HOLDS ITS SECOND MEETING IN** AUGUST

The second edition of the Coordination Council for the Improvement of the Investment Environment (YOIKK) meetings convened in the Presidential Complex in Ankara on August 8, under the chairmanship of Turkey's Vice President Fuat Oktay.

Speaking at the meeting, Vice President Oktay said that thanks to the improvements implemented as part of YOIKK's efforts, Turkey is fully confident that it will double, or even triple its share in the global FDI pie - it has been hovering at around 1 percent on average since 2002.

### What is YOIKK?

The Coordination Council for the Improvement of the Investment Environment (YOIKK) is a platform whereby the private sector can contribute to the process of improving the investment climate in Turkey through working groups that specialize on specific issues. YOIKK aims to rationalize regulations on investments, develop policies by determining the necessary amendments for enhancing the investment environment, and generate solutions to any obstacles encountered during the investment process.

## **INVESTMENT OFFICE HOLDS ROADSHOW IN** JAPAN

Investment Office President Arda Ermut signed an MoU with the Japan Chamber visited Tokyo between 23-26 July to meet with top executives of more than 15 Japanese giants, including Mitsui, Mitsubishi and Nippon.

As a follow-up to President Erdoğan's visit during the G20 in Japan, Ermut specifically met with a diverse set of companies and associations to discuss areas of cooperation, particularly in the chemical, finance, and automotive sectors.

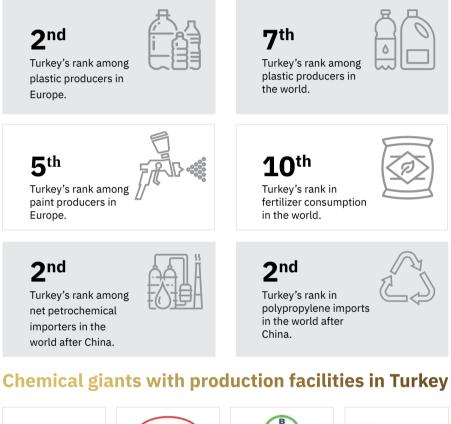
On the occasion of his visit, Investment Office President Arda Ermut also

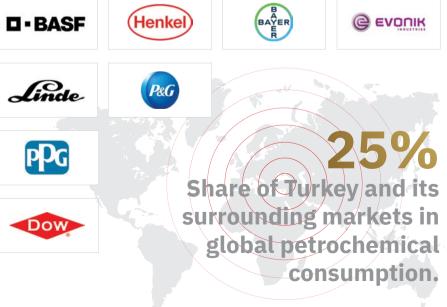
of Commerce and Industry (JCCI) President Toru Ishida in Tokyo. The MoU aims to pave the way to boost Japanese SMEs presence in Turkey through JCCI, which boasts 1.25 million member businesses nationwide. Ermut also had an interview with Nikkei. the largest economy newspaper of Japan.

Relations between Japan and Turkey have blossomed over the past decade and a half and FDI inflows from Japan to Turkey since 2002 have amounted to USD 2.6 billion.

#### **Highlights of Turkey's Chemicals Industry**

Thanks to its robust market and competitive production costs, Turkey is an attractive investment location for chemical companies.





**INVEST IN TURKEY** 

# **INVEST NEWS**

#### SANOFI 🎝



French pharmaceutical company **Sanofi Turkey** and Turkish **Birgi Mefar** have signed a partnership that is expected to bring an added-value of TRY 500 million (USD 89.5 million) to Turkey. In line with the agreement for transfer of technology and local production, an antibiotic product, which had reached a turnover of TRY 22 million (USD 4 million) in the Turkish market, will be produced locally.

FORD OTOSAN

**Ford Otosan**, one of the oldest American-Turkish joint ventures, has taken on the challenge of developing Turkey's first domestic transmission. Over the course of two years, the company has invested nearly USD 55 million in the project. Ford Otosan expects to use the transmission they will produce in their trucks by 2021.

### n≡wrest

PARILTIM

France-based **Newrest Group Holding SA** has announced their interest in partnering with Turkish industrial catering company **Pariltim** to enter the Turkish market. The French company has made a partnership offer to Pariltim and started the legal process of investing in Turkey.

NOOL |

One of Europe's fastest growing e-commerce platforms, Latvia-based **Joom** has officially entered the Turkish market. Joom aims to promote Turkish products to the world and will encourage Turkish SMEs to use their platform.



South Korean conglomerate **Halla Group** will regionally distribute USD 1 billion worth of automotive parts through the newly-established Halla Corporation Europe in Turkey.



After entering the Turkish market in late 2018, Austrian logistics company **Cargo Partner** opened five offices in Turkey within 6 months, reaching its two-year growth target in only six months.



**Mondelez International**, the US food, beverage and confectionery giant, has decided to expand its investment in Turkey by USD 54 million. The Investment Office assisted the giant in realizing this investment.

# & EVENTS

invest.gov.tr

#### υυυυυ



## TURKISH DELEGATION VISITS GERMANY

The Investment Office accompanied Minister of Industry and Technology Mustafa Varank on his visit to Berlin August 21-22, during which they toured Siemens' historic factory in the city. As part of the visit to the factory that has been manufacturing gas turbines for over 100 years, the delegation was briefed on the company's operations in Turkey.

The next stop of the Turkish delegation was Aquila Aviation Company. The delegation was informed about the activities and product development projects of the aviation company, which expanded its reach in the sector with new investments in 2016. After performing a test flight with the Aquila A211 GX aircraft produced by the company, Minister Varank said that some parts of the company's production in Germany will be carried out in Turkey.

Within the framework of the program, Max Planck Molecular Institute and Fraunhofer Heinrich-Hertz Institute were also visited and cooperation opportunities were discussed.

In the evening part of the program, Minister Varank met with executives of German companies during a dinner reception headed by President of the German Chamber of Commerce and Industry Martin Wansleben.

On the second day of the delegation visit, Minister Varank met with Germany's Minister of Economic Affairs and Energy, Peter Altmaier. After the meeting, the two ministers attended the "Turkish-German Artificial Intelligence Conference" held in Berlin, where the two countries announced that they would collaborate very closely in this field moving forward.

In the last part of the program, the delegation visited successful start-ups and received informational briefings. Minister Varank also met with some Turkish researchers and academics in Germany.

The Turkish delegation included Investment Office President Arda Ermut, Deputy Minister of Industry and Technology Mehmet Fatih Kacır, Digital Transformation Office President Ali Taha Koç, Ambassador to Berlin Ali Kemal Aydın, and TUBİTAK President Hasan Mandal.

## **16<sup>TH</sup> ISTANBUL BIENNIAL** The Seventh Continent

bienal.iksv.org

#### September 14-November 10, 2019

The 16<sup>th</sup> Istanbul Biennial. organized by the Istanbul Foundation for Culture and Arts (İKSV) and sponsored by Koc Holding, will take place between September 14 and November 10, 2019. French curator, art scholar and writer Nicolas Bourriaud will curate the 16th edition of the Biennial.

The 16<sup>th</sup> Istanbul Biennial, with the title "The Seventh Continent", will be held in three spectacular locations across the city: Mimar Sinan Fine Arts University - Istanbul Painting and Sculpture Museum, the Pera Museum in the heart of the city and in a series of historic sites in Büyükada, the largest of the Princes' Islands in the Sea of Marmara.

#### The 16<sup>th</sup> Istanbul Biennial will unveil 38 new commissions, which will be dispersed in multiple locations around the city. 57 artists and art collectives from 26 countries (Argentina, Austria, Brazil, Canada, Croatia, Czech Republic, Denmark, France, Germany, Iran, Ireland, Italy, Japan, Lithuania, Netherlands, Peru, Poland, South Africa, South Korea, Sweden, Spain, Taiwan, Thailand, Turkey, UK and USA) have been invited to participate in the 16<sup>th</sup> Istanbul Biennial.

## CONTEMPORARY ISTANBUL

September 12-15, 2019

**Contemporary Istanbul's next** edition will take place between September 12-15, 2019 with the VIP Preview on September 11, bringing together once again leading contemporary art galleries, artists and collectors from Turkey and around the world.

**Contemporary Istanbul** is the **leading** annual art fair in Istanbul, one of the greatest cities of the world situated at the meeting point of Europe and Asia.

Contemporary Istanbul takes place each September and offers a platform for Istanbul's thriving art scene, growing art market and collector base, as well as an access point to the best contemporary art from the wider region. CI is also conducting activities throughout the year to develop contemporary art and culture and to increase awareness in the field and to promote them both inside and outside Turkey as well as to strengthen relations in the region by organizing international events and programs.

contemporaryistanbul.com

**COUNTDOWN BEGINS FOR TEKNOFEST ISTANBUL** 

September 17-22, 2019

TEKNOFEST, Turkey's largest aerospace, space, and technology festival, will take place on September 17-22 at Istanbul. The 6-day program will match entrepreneurs with world-class investors.

**TEKNOFEST ISTANBUL Aerospace** and Technology Festival is organized by the Turkish Technology Team Foundation (T3) to showcase Turkey's rapid advance in technology and to promote technology advances as a national cause. The event is supported by Turkey's Ministry of Industry and Technology, the Istanbul Metropolitan Municipality, leading technology companies, public institutions, and universities.

At this year's festival, several competitions will be organized in fields such as artificial intelligence, robotics, rocket science, unmanned aerial and underwater systems, turbofan engines, and model satellite design. More than one million visitors are expected to attend TEKNOFEST ISTANBUL 2019.

Aiming to contribute Turkey's human resource in the fields of science and engineering, TEKNOFEST ISTANBUL will also host technology contests in 19 categories to support youth enterprises regarding future technologies, offering a total prize of over TRY 2 million (nearly USD 380,000).

## TURKEY: HUB FOR INNOVATION AND GROWTH

Easy access to multiple markets of \$25 trillion GDP, \$7.8 billion trade, 1.7 billion people.

#### ACCESS TO MULTIPLE MARKETS

#### Europe

GDP: \$19.5 trillion Import: \$6.5 trillion Population: 700 million

#### MENA

GDP: \$19.5 trillion Import: \$6.5 trillion Population: 700 million

#### Russia

GDP: \$1.5 trillion Import: \$0.2 trillion Population: 100 million

#### **Central Asia & Caucasus**

GDP: \$0.3 trillion Import: \$0.1 trillion Population: 100 million

• Booming economy reaching USD 784 billion in 2018, up from USD 231 billion in 2002.

Contraction of the

- One of the fastest growing OECD economies between 2014-2025, with an average annual growth rate of 4.7%.
- \$209 billion of FDI between 2003-2018, while the total number of FDI attracted between 1923-2003 stood at \$15 billion.

**5.6** 

#### **AVERAGE ANNUAL REAL GDP GROWTH (%)** (2003 - 2018)

Turkey					
Ireland					4.5
Poland					4.0
Israel					4.0
Slovak Republic					3.9
Chile					3.9
S. Korea					3.5
Iceland				3.2	
Latvia				2.9	
Australia				2.9	
Luxembourg				2.9	
Estonia				2.8	
Czech Republic				2.8	
New Zealand			2.	6	
Mexico			2.4		
Sweden			2.2		
Slovenia			2.1		
Switzerland			2.1		
Canada			2.0		- Tui
United States			2.0		
Hungary			1.9		has be
Norway		1.1	7		fastest g
Austria		1.6			-
Germany		1.5			economy
United Kingdom		1.5			OECD me
Netherlands		1.5			
Belgium		1.5			
Spain		1.3			2003
France		1.2			with an a
Finland		1.2			annual
Denmark		1.2			annual
Japan		0.9			
Portugal	0.5	5			
Italy	0.1				
Greece	-0.9				5.5%
Source: IMF World Eco	nomic Outlo	ok			
(October 2018)		UN			

#### **CUMULATIVE FDI INFLOWS** TO TURKEY (USD BILLION)

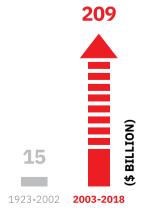
Source: UNCTAD and CBRT

- Investment incentives as well as R&D support.
- Equal treatment to national and global investors guaranteed by law.
- 6.5 days to set up a company in Turkey, while it takes an average of 8.5 days in OECD high-in come countries. (World Bank Doing Business 2018)

### rkev

een the growing v of the embers during -2018. average growth rate of

0.



#### **HIGHLIGHTS**

- 13<sup>th</sup> largest economy in the world with **\$2.2 trillion** GDP at PPP. (IMF, 2018)
- The fastest growing economy in Europe and one of the fastest growing economies in the world with an average annual

GDP growth rate of 5.5% over the past 15 years.

(TurkStat, 2003-2018)

• The largest bus producer and the second largest commercial vehicle producer in the EU.

(OICA, 2018)

• 2<sup>nd</sup> largest steel producer in the EU and 8<sup>th</sup> in the world.

(Worldsteel, 2016)

• Among top 10 holiday destinations in the world with over **40 million** international tourists.

(UNWTO & Ministry of Culture and Tourism)

#### SOPHISTICATED **CONSUMER BASE**

#### A population of 82 million,

half of which is **under the age of 32.** (2018. TurkStat)

#### 72 million

broadband internet subscribers and 80.6 million mobile phone subscribers. (2018, TurkStat and ICTA)

#### Largest vouth population compared with the EU.

(Eurostat)

#### **SKILLED AND DEDICATED LABOR FORCE**



Over 32.3 million young, well-educated and motivated professionals.

(2018, TurkStat)



#### More than 800.000 students

graduate annually from over 183 universities. (2018, CoHE)

## INFRASTRUCTURE

ŧ....

Well-developed and low-cost sea transport facilities.

**Railway transport** 

connecting Asia to Central and

advantage

Eastern Europe.

# AIRPORTS IN TURKEY

Swift and efficient air transportation with 55 airports connected to international destinations



Airports open to domestic and international flights



Airports open to domestic and chartered international flights



Airports open to domestic flights



## Population of over 80 million featuring a young and motivated workforce and high education level

We do believe the business opportunities in Turkey are promising due to its proximity to Europe, Asia, and the Middle East, its population of over 80 million featuring a young and motivated work force and high education level, as well as the long-lasting friendship between Turkey and Japan.

Tatsuo YASUNAGA President & CEO, Mitsui & Co., Ltd.



# More than 65,000 companies with foreign capital

Having been active in the Turkish market since 2012, VHV Reinsurance provides insurance and risk management solutions to their corporate clients, mainly in the fields of construction, commercial property, heavy industries, and energy. Representing an S&P A-rated German Insurance Group established in 1919, we promote highly-developed corporate governance standards and have benefitted from a liberal and reformist investment climate. In this respect, we strongly believe in

nefitted from a liberal economy t investment climate. In in the lor we strongly believe in

the continuation of sound economic policies that will be a prerequisite for the sustainability of a benign investment climate. The presence of more than 65,000 companies with foreign capital and USD 209 billion of FDI in the last two decades underscores the past and present prominence of Turkey's domestic market, as well as its significance as a regional hub. I am confident that Turkey's resilient economy will maintain its attractiveness in the long-run.

Maximilian G. F. STAHL CEO, VHV Turkey



#### Turkey has many competitive advantages

Turkey has many competitive advantages, including a young, skilled workforce that have helped drive its economic success over the past 15 years. Cisco is committed to growing its network of over 650 local partners and Cisco Networking Academies, which have trained over 43,000 Turkish graduates to-date. We will continue to support Turkey's ambitious plans to take its economy to the next level.

Chuck ROBBINS Chairman & CEO, CISCO



Turkey is an attractive partner of choice

**Turkey** is a perfect

with its strategic location and motivated and

investment destination

qualified workforce. Global investors are invited to be a part of Turkey's economic and social growth.



A dynamic population, combined with a highly-skilled labor force, a favorable geographical location, international

well as in the entire region. Canan ÖZSOY President & CEO, GE Turkey

### 2,400 employees, USD 1.5 billion pharma exports

As the Novartis Group (Novartis Pharmaceuticals, Novartis Oncology and Sandoz), we have been discovering new ways to improve the quality of life, extend the life of our people and contribute to the development of Turkish medicine. Through our manufacturing sites in Turkey, we aim to export selected innovative products from Turkey, while continuing research and development activities for unmet medical needs. We create added-value to the Turkish economy with USD 1.5 billion pharma exports for more than a decade and together with our approx. 2,400 employees. As one of the largest pharmaceutical companies globally, we aim to ensure the continuity of our assets and future investments in Turkey.

Dr. Altan DEMİRDERE

CEO, EWE Turkey Holding



20

# WHO WE ARE

### **Investment Office** is the official organization that:

- Promotes the investment environment of Turkey and provides assistance to investors.
- Reports directly to the Presidency.

### WE ARE HERE TO FACILITATE YOUR INVESTMENT IN TURKEY

# HOW WE HELP

- Multilingual (Turkish, English, German, French, Italian, Arabic, Spanish, Chinese, Japanese and Korean)
- One-Stop-Shop approach
- Result-oriented
- Private sector approach with full confidentiality
- Focusing on high-tech, value-added and employment generating investments.



# WHAT WE DO

- To present investment opportunities to the investors and provide assistance during all the stages of their investments.
- To serve as the reference point for international investors and the point of contact for all institutions engaged in promoting and attracting investments at national, regional and local levels.
- To offer free-of-charge services including market information and analyses, site selection, B2B meetings, coordination with relevant governmental institutions, and facilitate legal procedures and applications such as establishing business operations, incentive applications, obtaining licenses and work permits.

## OUR GLOBAL LOCATIONS









invest.gov.tr





#### Presidency of The Republic of Turkey INVESTMENT OFFICE

Investment Office, the official investment advisory body of Turkey, is a knowledge-center for foreign direct investments and a solution partner to the global business community at all stages of investments. It provides customized guidance and qualified consulting before, during and after entry into Turkey.



